

**Not All “Doing Good” Become “Doing Well”:  
Divergent Channels of ESG Impact on Corporate Innovation**

Sen Zhang<sup>a</sup>, Ya Gao<sup>b</sup>, Jun Wen<sup>a</sup>, Xiaozhou Zhou<sup>c,\*</sup>

<sup>a</sup> School of Economics and Finance, Xi'an Jiaotong University, China

<sup>b</sup> Asper School of Business, University of Manitoba, Canada

<sup>c</sup> Faculty of Management, University of Quebec at Montreal, Canada

Abstract

In this paper we examine how different components of firm’s ESG performance affect its innovation output. Our results suggest that in the short-term, better performance in *Emission* enhances corporate innovation by improving firm R&D’s sensitivity to opportunity set, employee innovation productivity, and effective utilization of free cash flows. However, this positive effect can be offset by increased spending on ESG components like *Product Responsibility* and *Shareholders* as firms experience increase in cost of capital and excessive cash holding. In the long-term, both controlled emission and effective use of resources benefit corporate innovation as they significantly improve firm R&D’s sensitivity to opportunity set.

**Keywords:** ESG; technological innovation; Emission

**JEL Classifications:** O30; Q01; Q50; G30;

---

\* Corresponding author at University of Quebec at Montreal, 315 Rue Sainte-Catherine Est, Montreal, QC, H2X 3X2, Canada. E-mail addresses: zhangsen@stu.xjtu.edu.cn (S.Zhang), ya.gao@umanitoba.ca (Y. Gao), wjun19781127@xjtu.edu.cn (J.Wen), zhou.xiaozhou@uqam.ca (X. Zhou). Jun Wen is grateful to the National Natural Science Foundation of China for the Project: The Impact of Economic Sanctions on Technological Innovation in China: A Study Based on Provincial Panel Data (grant number: 72074176).

**Not All “Doing Good” Become “Doing Well”:  
Divergent Channels of ESG Impact on Corporate Innovation**

Abstract

In this paper we examine how different components of firm’s ESG performance affect its innovation output. Our results suggest that in the short-term, better performance in *Emission* enhances corporate innovation by improving firm R&D’s sensitivity to opportunity set, employee innovation productivity, and effective utilization of free cash flows. However, this positive effect can be offset by increased spending on ESG components like *Product Responsibility* and *Shareholders* as firms experience increase in cost of capital and excessive cash holding. In the long-term, both controlled emission and effective use of resources benefit corporate innovation as they significantly improve firm R&D’s sensitivity to opportunity set.

**Keywords:** ESG; technological innovation; Emission

**JEL Classifications:** O30; Q01; Q50; G30;

## 1. Introduction

Investors' growing concern over environmental and social turbulences leads to a burst of research in corporate social responsibility (CSR) and effects of its environmental, social and governance performances (ESG). (e.g. H. Hong et al., 2020; Stroebel & Wurgler, 2021). However, the economic consequences of ESG remains debated in the literature given the mixed empirical evidence, especially on the long-term effect of ESG including innovation (e.g. Brooks & Oikonomou, 2018; Diaye et al., 2022; Qiu et al., 2016). In this paper, we show that the confounding effects of ESG on innovation in existing literature could be at least partially attributed to the contradicting effects of "E" (Environmental), "S" (Social) and "G" (Governance), as well as the diverting channels through which firms' ESG performances affect innovation.

Extant literature mainly debates on two contrasting effects on the relationship between ESG and innovation, the trade-off effect and the synergy effect. The trade-off effect is consistent with the agency view of ESG, arguing that ESG is a product of agency problems inside the firm and therefore value destructive (e.g. Benabou & Tirole, 2010; Cheng et al., 2013; Masulis & Reza, 2015). Managers who conduct intensive ESG investment under resource constraints will essentially crowd out research and development (R&D) activities and thus impedes innovation. However, the good governance view of ESG suggests that ESG can be consistent with shareholder value maximization in well-governed firms and therefore promotes R&D in the long run. Empirical researchers report mixed evidence on both theories. For example, Mithani (2017) provides evidence on the trade-off effect between CSR<sup>1</sup> and innovation. Tanriverdi & Venkatraman (2005), Surroca et al. (2010) and Tsang et al. (2021) document evidence consistent

---

<sup>1</sup> The concept of CSR is similar to that of ESG. Compared with CSR, ESG has an explicitly defined governance pillar and therefore usually considered more expansive than CSR (Gillan et al., 2021).

with the synergy effect, arguing that ESG and innovation can share specialist knowledge, information and infrastructure, and the synergy of the two helps to form the economics of scope. Findings of Broadstock et al. (2020), Celik et al. (2022) and Fuente et al. (2022) suggest an inverted U-shape between firm's ESG and its performance in long-term commitments like ESG. Fu et al. (2020) conducted a comprehensive study of both effects in a multi-country sample. While research methodology, geographical location, and time coverage of data samples may all affect study outcomes, our findings suggest that while better performance in ESG improves corporate innovation in general, improvements in certain ESG components may reduce firm's innovation in the short-run. Overall, our findings are consistent with the good governance view of ESG, that better ESG performances are practices of good corporate governance and "doing good" can ultimately translate into "doing good" both in the short-term and long-term.

Firms' ESG performances are usually evaluated and rated by various rating agencies. For rating agencies focusing on firms' ESG performances,<sup>2</sup> ESG ratings are obtained as the weighted average score of the environmental ("E"), social ("S"), and governance ("G") pillar, respectively. These three pillars are further divided into ten categories and twenty-five themes.<sup>3</sup> While higher scores in each category or theme indicate better ESG performances, they do not always share the same implication for firms' long-term commitments like corporate innovation. For example, two categories within the social pillar are product responsibility and workforce. Within the product responsibility category, the data privacy theme reflects the firm's capacity to defend customers' data privacy. Nevertheless, the trade-off between privacy and innovation, especially those

---

<sup>2</sup> ESG ratings can be roughly categorized into risk-based ratings and performance-based ratings. The discussion in this paper is primarily based on performance-based ratings. Further details will be discussed Section 3 Data.

<sup>3</sup> For convenience of reference, here we use the names and categories as provided in Refinitiv ESG score methodology booklet. For a complete list of ESG categories and themes, see Figure 1.

innovations relying on the use of personal data, is well documented by the literature across multiple disciplines (e.g. Acquisti et al., 2016; Goldfarb & Tucker, 2012). Therefore, even within the social pillar, better performance in *Workforce* category usually improves innovation by enhancing employee's innovation productivity, while better performance in *Product Responsibility* could impede innovation due to privacy concerns. The contradicting effects between different categories and pillars of ESG may help explain the non-significant results in some studies (e.g. Borghesi et al., 2014; Masulis & Reza, 2015) and the U-shape relationship as documented in Broadstock et al. (2020), Celik et al. (2022) and Fuente et al. (2022). Our channel study shows that in the short-term, firm's performance on *Emission* dominates the positive effects on innovation output by increasing firm's R&D's sensitivity to opportunity set, enhancing its employee innovation productivity and improving effective utilization of free cash flows. While in the long-term, effective use of *Resource* provides firms significant improvement in its sensitivity of R&D to investment opportunities, effective use of free cash flows, and dividend payments, which lead to an increase in corporate innovation. Meanwhile, *Product Responsibility* and *Shareholder* spending lessen the positive impacts by increasing cost of capital, reduce employee innovation productivity, and holding excessive cash.

The paper will proceed as follows. In section two, we conduct a systematic literature review on innovation and ESG. Data and processing will be discussed in section three. In section four, we include results and discussions, with more discussions and robustness tests in section five. Section six concludes.

## **2. Literature Review**

A growing number of literature has paid attention to the firm-level economic and financial

outcomes of ESG (see Gillan et al., 2021). The conclusions of the existing literature are somewhat mixed, partially because of the differences in research objects, contents, methods, etc. Studies that affirm the positive impacts of ESG on firm value (Wong et al., 2021), firm risk (Albuquerque et al., 2018), cost of capital (El Ghouli et al., 2011), investment efficiency (Benlemlih & Bitar, 2018), etc.. Aforementioned studies highlight ESG's vital roles in increasing product differentiation, alleviating agency problems, promoting stakeholder solidarity and acquiring social capital. These arguments are consistent with the good governance view of ESG, demonstrating that firms' "doing good" can be translated into "doing well". Those who argue for the adverse effects of ESG consider ESG as a product of agency problems, and argues that ESG would crowd out other promising investments and undermine firm value, capital allocation efficiency and the interests of non-shareholders (Bhandari & Javakhadze, 2017; di Giuli & Kostovetsky, 2014; H. Hong & Kostovetsky, 2012). Fuente et al. (Fuente et al., 2022) find an inverted U-form relation between ESG and firm growth options value. Some studies emphasize the heterogeneous influences of different composition dimensions (Ozturkoglu et al., 2021) and content dimensions (Yoo & Managi, 2022) of ESG. To better understand the disagreement in ESG literature, we investigate how each pillar and category of ESG affects innovation, and the channels through which such influence occurs.

### 2.1. Determinants of firm-level innovation

The new growth theory argue that innovation is the key source of growth and competitiveness. As enterprise is the core subject of innovation, investigating its innovation determinants is an important theme in economic research. From the perspective of sources, the determinants of corporate innovation can be roughly categorized as external and internal elements. The external elements mainly include national-level (Bhattacharya et al., 2017; Boubakri et al., 2021; Collins

& Troilo, 2015), industrial-level (Sheikh, 2018), social-level (Iftekhar Hasan et al., 2020) and consumer-level (Lv & Li, 2021) characteristics, such as country wealth, policy and policy uncertainty, industry cluster, product market competition, social capital and consumer preference. A richer body of literature focuses on internal elements that affect firm's innovation. Corporate events, such as mergers and acquisitions, strategic alliances (Man & Duysters, 2005) and corporate social responsibilities (Chkir et al., 2021) are all major drivers behind corporate innovation. Corporate innovations are also affected by firm structures including ownership structure (Clò et al., 2020) and governance structure (Gaur et al., 2014). Firms' equity performances (Arora et al., 2015) and financial conditions (Cefis et al., 2020) are also important influencers of corporate innovation.

## 2.2. ESG and firm-level innovation

The relationship between ESG and innovation was less discussed in the finance literature. Early works like Lucas (1988) and Romer (1986) established the new growth theory and argue that innovation is the key source of growth and competitiveness. Existing empirical studies yield mixed results for both trade-off effects and synergy effects between ESG (or CSR) and innovation. Gallego-Álvarez et al. (2011) and Mithani (2017) show that CSR initiatives reduce R&D due to diverted managerial attention. Lauren Cohen et al. (2020) observe a disconnect between ESG fund flows and green patenting using the data of U.S. publicly traded firms. (García-Piqueres & García-Ramos, 2021; Javeed et al., 2021; Tsang et al., 2021) and Wang et al. (2022) provide evidence for synergy effects between CSR and innovation. Fu et al. (2020) and Tsang et al. (2021) confirm the positive connections between innovation and CSR specialists, as well as CSR-based executive compensation, respectively. Chkir et al. (2021) report an inverted U-form linkage between CSR

and innovation among Japanese firms.

The existing literature suggests that the economic consequences of ESG deserve further investigation, and that the ESG-innovation nexus remains debated. Our paper contributes to this debate on the relationship between ESG and innovation, as well as the broader literature on the effects of ESG. As we propose plausible causes of contradicting empirical results, our findings could be helpful to future empirical researchers studying the economic consequences of ESG. Also, our study is related to the corporate finance literature that emphasizes the internal influence of ESG on firms' performances. For example, Becchetti et al. (2015) argue that ESG activities reduce firms' flexibilities in response to productive shocks, leading to higher idiosyncratic risks. Similar theoretical and empirical works have been developed around corporates' systematic risk (Albuquerque et al., 2018; El Ghouli et al., 2016), credit risk (Jiraporn et al., 2014; Stellner et al., 2015), legal risk (H. G. Hong & Liskovich, 2018; Schiller, 2018) and downside risk (Hoepner et al., 2021; Ilhan et al., 2021). Our work contributes to this stream of literature by focusing on the internal mechanism of ESG influences rather than observing market perceived risk and implied cost of capital. In the next section, we will explain data and sample processing.

### **3. Data**

ESG ratings, based on their methodology, can be roughly categorized into performance-based and risk-based measures. Performance-based ratings like Asset4 (Refinitive) and MSCI KLD are obtained by aggregating firms' performances or activities in each category and subcategory; risk-based ratings like Sustainalytics, MSCI IVA and RepRisk are generated by evaluating firms' exposure to ESG-related matters, as well as their potential equity-market reactions. Based on the



study of Avramov et al. (2022), ratings with different methodologies can vary significantly for the same firm, with an average rating correlation of 0.48. As the research question of our study focus on the internal influence of ESG, we will focus on performance-based ESG measures. We start with all U.S. public firms that have disclosed ESG information at least once in the Refinitiv ESG Database, which has broader firm coverage. Our sample covers the period between 2002 and 2020. We use the ESG score as proxy for ESG performance. As in Pedersen et al. (2021), we use the overall ESG performance score (*Score*) and performance score for each pillar of ESG, the environmental pillar (*EScore*), the social pillar (*SScore*), and the governance pillar (*GScore*) from Refinitiv. Categories and themes covered under each pillar is presented in Figure 1. For comparison purpose, we also provide detailed categories and themes for MSCI, including MSCI KLD and MSCI IVA. Although the two data vendors have minor discrepancies on the contents covered in each pillar, the two systems are inherently similar. To account for correlations among different pillars and dimensions of ESG, we follow Callahan et al. (2003) and use principal component analysis to generate the PCA-based scores as an alternative proxy firm's ESG performance, *Score<sub>PCA</sub>*, *EScore<sub>PCA</sub>*, *SScore<sub>PCA</sub>* and *GScore<sub>PCA</sub>* as alternative measures of ESG performances in robustness tests. Our sample contains 7064 firm-year observations with complete ESG performance information.

For innovation data, we follow Cohen et al. (2020) and Fang et al. (2014) and use patent data from the KPSS Tech Innovation Database as innovation indicators. Specifically, we take the natural logarithm of number of patent applications (*LnPatent*) and number of corresponding citations (*LnCitation*) as proxies for innovation. As there is usually latency between patent application and patent grant, we also use issued patent data, *LnPatent Iss* and *LnCitation Iss*, as alternative proxies of innovation. Since the process of patent grant is susceptible to artificial factors (Schmookler,

1962), issued patent indicators (*LnPatent Iss* and *LnCitation Iss*) are only used for robustness purpose.

We then match ESG and patent data with a set of firm-level controls on technological innovation from the COMPUSTAT. Our final sample consists of a panel of 359 firms with 2543 firm-year observations. For summary statistics, see Table 1. For a complete list of variable definitions, please see the appendix.

[Insert Table 1 here]

On average, firms in our sample file 1.370 patents and receive 1.716 citations per year. Although a large number of firms have no patent applications or citations, we retain those firms to mitigate sample-selection bias following Atanassov (2013). The mean value of ESG Score is 0.395, compared to a global average of 0.416, which suggest that U.S. public firms have slightly unfavorable ESG performances in general. All ESG measures are positively and significantly related to innovation indicators at the 1% level.

In line with the innovation-related literature, we also control for a group of variables that characterize firm and industry, including R&D expenditure intensity (*R&D Intensity*), firm size (*LnSize*), firm age (*LnAge*), profitability (*ROA*), debt-to-assets ratio (*Leverage*), asset tangibility (*Tangibility*), capital expenditures intensity (*CAPX*), product market competition (*Herfindahl*) and its squared term (*Herfindahl*<sup>2</sup>),<sup>4</sup> investment opportunity (*TobinQ*), and market-to-book (*M/B*). Based on empirical findings in Cao et al. (2020), Guan et al. (2021) and Hasan et al., (2020), *R&D Intensity*, *ROA*, *CAPX*, *Tobin Q* and *M/B* are positively related to innovation investments and better innovation outcomes, while the cases are opposite for *Leverage*, *Tangibility* and *Herfindahl*<sup>2</sup>.

---

<sup>4</sup> Aghion et al. (2005) suggests a non-linear relationship between product market competition and innovation. Thus, we follow works like Fang et al. (2014), Guo et al. (2019) and He & Tian (2013) and include squared Herfindahl index in baseline regression.

For channels of ESG influences, we include cost of capital (Brown et al., 2009; Xiang et al., 2019; Xu, 2020), employee innovation productivity (*Innovation Productivity*) and sensitivity of R&D to investment opportunity set (*Sensitivity to Opportunity*) (Tsang et al., 2021). Based on the agency view of ESG, excessive cash flow elicits inefficient managerial spending decisions and diverts firm value (e.g. Ferrell et al., 2016; Jensen, 1976; la Porta et al., 1999). Hence, we follow Ferrell et al. (2016) and propose four cash flow related channels of ESG influence: free cash flow (*FCF*), cash holdings, financial slack and cash dividend (*Dividend*). Prior researchers suggest the importance of a diversified board (Harjoto et al., 2015), CEO pay structure (Ikram et al., 2019), institutional ownership (e.g. Borghesi et al., 2014; Chava, 2014; H. Hong & Kacperczyk, 2009; H. Hong & Kostovetsky, 2012; Nofsinger et al., 2019) and family ownership (Abeysekera & Fernando, 2020) on the corporate benefits of ESG. While the existing literature addresses various aspects of corporate governance, most of them only share weak connections with corporate innovation. Earlier studies like Albuquerque et al. (2019), Fieseler et al. (2009) and Servaes & Tamayo (2013) suggest the prevalence of “greenwashing”, when firms could overclaim their ESG-related activities through advertising both internally and externally. Hence, we also include the firm’s advertising expense scaled by the total asset (*Ads*) as a possible channel. Summary statistics on variables are also reported in Table 1.

## 4. Results and Discussion

In this section, we conduct our detailed analysis on the relationship between ESG and innovation. We begin with our baseline regression which establish associations between ESG, along with its sub-categories, and corporate innovation in the short-term. We then explore plausible channels through which each aspect of ESG affects innovation with channel analyses, followed by comparison of channels in the long-term.

### 4.1. ESG and Innovation

We begin with a set of baseline regression on the relationship between ESG and innovation. To examine whether and how ESG is associated with corporate innovation, we estimate the following regression model:

$$Innovation_{i,t+1} = \beta_0 + \beta_1 \text{ESG Performance}_{i,t} + \beta_2 \Omega_{i,t} + \epsilon_{i,t}$$

where  $i$  indexes the firm,  $t$  indexes the calendar year and  $\Omega$  is the matrix of control variables that affects corporate innovation. The variable *Innovation* is proxied by natural logarithm of firm's patent filings (*LnPatent*) and their corresponding citations (*LnCitation*) in year  $t+1$  for the short-term, and up to  $t+5$  for the long-term. In the baseline model, we use firm's overall ESG Score (*Score*) as proxy for firm's ESG performance, which is then substituted by firm's scores in environmental (*EScore*), social (*SScore*) and governance (*GScore*) pillar, respectively. Results are presented in Table 2(a) to 2(d).

[Insert Table 2(a) to 2 (d) here]

Table 2(a) shows the baseline result on the relationship between a firm's ESG score and its innovation outputs. Consistent with prior literature, we find a positive association between ESG

and innovation, which is both statistically significant and economically meaningful. For each unit's increase in ESG score, the firm's innovation output increases by 3.464% in patent filing and 2.975% in citation. In Table 2(b), we report the result for each pillar of a firm's ESG performance. Notably, only performance in the environmental pillar (*EScore*), demonstrates a persistent, positive and significant influence on firm's innovation output across various proxies, while performance in the social pillar (*SScore*) lost its significance for both measures of innovation output in Column (4). The findings in the social pillar seem to be in contradiction to literature in management and human resources, in which CSR is shown to be positively associated with innovation (Kim et al., 2014; Mishra, 2017). However, we will examine this in greater detail in the next table. The findings are also robust to various alternative measures of ESG performance and innovation outputs, as demonstrated in the robustness section, Table 8 and 9, Panel Bs.

In Table 2(c), we examine each category of ESG in greater detail. In the environmental pillar, firm's emission plays a major role in patent filing. For each unit increase in its emission performance, number of patents filed increase by 0.844% the following year. In Panel B of Table 2(c), the insignificant result on the social pillar obtained in Table 2(b) seems to be explained by the opposite effect of workforce category and the product responsibility category. As mentioned earlier, per one unit increase in firm's workforce category increases patent filing by 0.622%, while per one unit increase in firm's product responsibilities reduces patent filing by 0.271%. The opposing effects within the social pillar are highly persistent across various model specifications and alternative measures. For the governance pillar as shown in Panel C, shareholder rights category generates a negative association with patent filing while CSR strategy category generates a significant positive association. However, only the negative effects of shareholder rights remain significant in the full model where all ten categories of ESG scores are present, as in Column (7). In

the full model, coefficient estimates of emission and workforce category are positive and significant, while estimates of product responsibility and CSR strategy are negative and significant. The emission category carries the greatest magnitude of influence, which explains the positive association between firm's overall ESG performance and innovation, as shown in Table 2(a).

We repeat the same exercise with number of citations as proxy of corporate innovation and present results in Table 2(d). The findings and patterns are similar to those in Table 2(c) with patents. Emission is positively associated with innovation and carries greatest magnitude of economic significance. Within the social pillar, the positive effect of workforce is contradicted by the negative effects of human rights and community categories. In the governance pillar, management category demonstrates positive association while shareholder rights and CSR strategy lost their explanatory power.

Our findings in this section suggest that the positive association between ESG and innovation is usually dominated by a firm's level of emission. This is in accordance with the stream of finance literature in which carbon risk is used as a measure for firm's performance on environmental responsibility (e.g. Bolton & Kacperczyk, 2021; Görgen et al., 2020; Jung et al., 2018; Nguyen & Phan, 2020). For the social pillar, as firm's level of workforce, human rights, community and product responsibility varies with research horizon and proxies used, we may observe positive, negative or even "muted" effects from the social pillar, which possibly change the overall effect of ESG on corporate innovation. To further our study, we then examine the potential causal relationship between firm's ESG performances and their innovation output, and *how* such "doing good" translates into "doing well" (or not well).

## 4.2 Channels of Influence

In this section, we further examine eight potential channels through which firms' ESG activities may affect their innovation output in the short-term and long-term.<sup>5</sup> Following Tsang et al. (2021), we begin with a set of two-step channel analyses on plausible channels, which is then followed by regressions with mediation effects.

### 4.2.1 Effects of ESG by Cash

As discussed in Section 3, we examine four cash-related plausible channels that may affect innovation: free cash flow, cash holdings, dividend payments, and financial slack. For each potential channel, we estimate the following two-stage model:

$$Cash_{i,t+1} = \beta_0 + \beta_1 \text{ESG Performance}_{i,t} + e_{i,t}$$

$$Innovation_{i,t+1} = \beta_2 + \beta_3 \text{ESG Performance}_{i,t} + \beta_4 Cash_{i,t+1} + e_{i,t}$$

in which  $Cash_{i,t+1}$  represents one of the five potential channels (*FCF*, *Cash Holdings*, *Dividend*, *Financial Slack*) of the firm in year  $t + 1$ ,  $\text{ESG Performance}_{i,t}$  is the firm's performance score in overall ESG or one of its subcategories in year  $t$ , and  $Innovation_{i,t+1}$  is proxied by natural logarithm of the number of patent filing in year  $t + 1$ . The results are presented in Table 3 Column (1) to (8).

[Insert Table 3 here]

In Column (1) of Table 3, the coefficient estimates presented shows that *Resource*, *Emission*, *Innovation*, *Workforce*, *Human Rights*, *Community* and *CSR Strategy* are all negative and significant when regressed on firm's free cash flow in the following year. While it is intuitive that

---

<sup>5</sup> Due to space limit, we will only present regression results with *LnPatent* as the dependent variable in our main table for this section. Results for *LnCitation* can be provided upon request.

ESG-related activities reduce firm's free cash flow in the following year, contemporaneous free cash flow in year  $t+1$  has a negative and significant effect on patent filing in year  $t+1$  ( $LnPatent_{t+1}$ ), as shown in Column (2). While this result seems counter-intuitive, results in mediation analysis in section 4.5 suggests that reduction in free cash flow to the firm is accompanied by better utilization of cash flows, which promotes innovation. Hence, the positive associations between firm's scores in *Emission*, as well as *Workforce*, and innovation output as documented in Section 4.1 can be explained by the free cash flow channel. Similarly, in Column (3) to (8) of Table 3, we document that *Workforce* and *Shareholder* categories enhances innovation by improving firm's cash holdings. Although the cash dividends channel also carries positive and significant coefficient estimates in Column (5), this channel is latter rejected by our mediation analysis in Section 4.5.

#### 4.2.2 Effects of ESG by Cost of Capital

El Ghoul et al., (2011) show that firms with better CSR performances enjoy the benefits of lower cost of capital. In this section, we test to see if ESG improves corporate innovation by reducing firm's cost of capital. To test this plausible channel, we repeat our exercise in 4.2.1. First, we directly examine whether higher ESG scores reduces firms' cost of capital. In Column (1) of Table 4, we show that higher scores in *Community*, *Product Responsibility* and *Management* categories are all associated with lower cost of capital in the following year. While lower cost of capital in usually associated better innovation output, only better performance in *Management* categories is then translated into improvements in innovation as documented in Table 3(d).

[Insert Table 4 here]

#### 4.2.3 Effects of ESG by changing Employee Innovation Productivity



We explore whether better performance in ESG improves employees' innovation productivity. Higher employees' innovation productivity is associated with more innovation output when number of employees remains stable. In Table 4 Column (5), the coefficient estimate of *Emission* is positively associated with employee innovation productivity while estimates for *Product Responsibility* and *Shareholders* are negatively associated with innovation productivity in year  $t+1$ . This is consistent with our findings in Table 3(c) where higher *Emission* scores improve innovation output and higher *Product Responsibility* and *Shareholders* reduce innovation output. Notably, the coefficient estimate of *Shareholder* is nonsignificant when we control for employee innovation productivity in Column (6), suggesting that most of *Shareholder* category's negative association with innovation output is via the employee innovation productivity channel. The *Human Rights* is also negatively associated with employees' innovation productivity, although its negative impact on innovation output is not stable.

#### 4.2.4 Effects of ESG by changing the sensitivity of R&D to firm's investment opportunity set

We discuss whether ESG improves innovation output by enhancing firm's sensitivity of R&D expenses to firm's investment opportunities. In Column (1) of Table 4, all categories in the environmental pillar, all categories except for the *Product Responsibility* in the social pillar, and the *CSR Strategy* in the corporate governance pillar have positive and significant coefficient estimates on innovation output. In other words, as suggested in Table 3(c), *Emission* and *Workforce* categories positively affect innovation output by increasing firm's sensitivity of R&D expenses to firm's investment opportunities.

#### 4.2.5 Effects of ESG by Advertisements

Some argue that when firms advertise their ESG-related activities internally, it may improve corporate innovation. To see if this channel is plausible, we test and present the result in Table (4) Column (7). The coefficient estimate of *Workforce* category is negative and significant as indicated in Column (7). While contemporaneous advertising expenses reduces innovation output as shown in Column (8), the *Workforce* category hence improves innovation output by reducing advertising expenses in  $t+1$ .

#### 4.3 Channels of ESG Influence in long-term

As innovation is usually considered a long-term firm commitment, we further explore the effects of ESG on innovation in the long-term for up to five years. We repeat our exercises in Section 4.2 and report the results in Table 5(a) to Table 5(d). Due to space limit, we only report signs and significance of coefficient estimates for channel analyses in Table 5(d).

[Insert Table 5(a) to Table 5(d) here]

From Table 5(a) to (d), we observe an identical pattern on channels of influence to those in Section 4.2 in Table 5(d), *Emission* positively affects innovation in year  $t+5$  by reducing the cost of capital (column 1) and contemporaneous free cash flows (column 5). *Workforce* also positively affects innovation in year  $t+5$  by reducing advertisement spending (column 8) and contemporaneous free cash flows (column 5). While the short-term effect of *Product Responsibility* is mostly negative on innovation, its negative influence subsides over the long term as its positive impact on the sensitivity of R&D to investment opportunities grows over time. Nonetheless, the negative effect of *Shareholder* persists due to its reduction in the firm's sensitivity of R&D to investment opportunities and cash holdings over the longer horizon, as suggested in Table 5(d) Column (3) and (7). The *Resource* does not significantly affect innovation over the one-year and three-year

term, but it significantly improves corporate innovation output over the longer horizon given its significant improvement in sensitivity of R&D to investment opportunities and effective use of free cash flows.

#### 4.4 Instrumental Variable Approach

While channel analyses in Section 4.2 fit the purpose of our study, they also received some criticism over endogeneity concerns. To address endogeneity, we use the instrumental variable (IV) method with two potential IVs: firm's overall ESG score when it was first included in the dataset (*Score<sub>Initial</sub>*) and average ESG score within the industry defined by 2-digit SIC code (*Score<sub>Industry</sub>*). Results of IV estimations for the relationship between firm's overall ESG score and innovation are presented in Table 6(a).

[Insert Table 6(a) Here]

In Table 6(a), we show the results of a two-stage IV approach for overall ESG score. As the results demonstrate consistent causality between firm overall ESG performances and its innovative output, we repeat the exercise for each pillar and theme of ESG performances. Due to space limit, we only demonstrate the result with the average ESG score within the industry defined by 2-digit SIC code as an instrumental variable (*Score<sub>Industry</sub>*) in Table 6(b). Results with *Score<sub>Initial</sub>* and *Score<sub>Median</sub>* as IVs are essentially identical.

[Insert Table 6(b) Here]

The coefficient estimates presented in Table 6(b) are almost identical to those in Table 2(c) without the IVs. *Emission* positively affects innovation output, while *Product Responsibility* impedes innovation. We confirm our earlier statements on the relationship between ESG and its subcategories and corporate innovation.

#### 4.5 Channels of Influence with Mediation Models

To further examine our results on channels of influence, we employ mediation models with an interaction term between firm's ESG performance and potential channel variables. Results of mediation models are presented in Table 7.

[Insert Table 7 Here]

Panel I to IV of Table 7 reports results for the four cash-related channels. Consistent with the result of our channel analysis, contemporary free cash flow is negatively associated with innovation output (Panel I). However, the interaction term of free cash flow and ESG performance scores, when regressed on the natural logarithm of patent filings ( $LnPatent_{t+1}$ ), is positive and significant for *Emission* and *Workforce*, suggesting that better performances in these two categories improve the utilization of free cash flows in terms of innovation. Coefficient estimates of *Product Responsibility* and *Shareholder* channel are not significant, but the signs of estimations are in accordance with the results of channel analysis. In Panel V, advertisement spending is negatively associated with innovation output, but the coefficient estimate of the interaction term  $Ads \times Management$  is positive and significant, suggesting that sound corporate management practices could mitigate the negative effects of higher advertisement spending. In Panel VI and VIII, positive coefficient estimates on the interaction term confirm our prior findings that the *Emission* and *Workforce* categories improves innovation output by enhancing firm's R&D sensitivity to opportunity set.

### 5. Robustness

#### 5.1 Alternative Measures

For robustness purpose, we use alternative proxies of ESG performances and corporate innovation to repeat our exercise. In Table 8, we re-calculate ESG scores as the principal component of each sub-category and use them as proxies for firm's ESG performances. The results are similar to our baseline analysis, in which the environmental pillar positively dominates the influence on innovation.

[Insert Table 8 Here]

Then, we change our proxy for corporate innovation. In place of patent filings and their corresponding citations in year  $t+1$ , we use the number of patents issued and their corresponding citations as alternative proxies. Note that here we only use output-based innovation measures as there is usually a discrepancy between firms' innovation input (e.g., R&D) and innovation output. While the process of patent issuance is subject to external interventions beyond our topic in this paper, our results are qualitatively similar, with the environmental pillar positively affecting innovation output.

[Insert Table 9 Here]

## 5.2 Effects of ESG by Industry

As discussed earlier, the relationship between innovation and ESG performances varies significantly across industries and sectors. In this section, we present the results of our analysis by sectors in Table 10.

[Insert Table 10 Here]

The results by industry are similar to our baseline results. In Panel A of Table 10, the *Environmental* pillar significantly improves innovation output in manufacturing, energy & utilities, retail and financial industries. The positive association can be mostly attributed to the positive impacts of

*Resource* use and *Emission* categories. In Panel B, consistent with our prior findings, better performance in *Product Responsibility* category has negative impacts on innovation output, especially in energy & utilities, as well as the retail industry. In Panel C, we confirm the positive impact of better *CSR strategy* on corporate innovation across multiple industries and sectors, whereas the negative impact of *Shareholder* category mostly derives from the financial industry.

## **6. Conclusion**

In this paper, we investigate the impact of overall ESG score and its respective components on firms' innovation. Our findings suggest that ESG performance promotes firms' innovation for both short-term and long-term. Such results are consistent with the good governance view of ESG that better ESG performances are practices of good corporate governance and "doing well" can ultimately translate into "doing good". With a more detailed analysis on each pillar of ESG measure, we show that only the *Environmental* pillar, more specifically, *Emission*, has a persistent and positive impact on a firm's innovation output. We further examine the possible channels by which the *Environmental* pillar affects innovation. Our results show that in short term, better performance in the *Environmental* pillar enhances corporate innovation via the channels of firm R&D's sensitivity to opportunity set, employee innovation productivity, and free cash flows. This positive effect could be mitigated by excessive spending on the *Social* and *Governance* pillars, especially on *Product Responsibility* and *Shareholders* as firms experience an increase in the cost of capital and excessive cash holding. In the long-term, both *Emission* and *Resource* benefit firms' innovation via the channel of R&D's sensitivity to the opportunity set.

## References

- Abeyssekera, A. P., & Fernando, C. S. (2020). Corporate social responsibility versus corporate shareholder responsibility: A family firm perspective. *Journal of Corporate Finance*, 61, 101370. <https://doi.org/10.1016/J.JCORPFIN.2018.05.003>
- Acquisti, A., Taylor, C., & Wagman, L. (2016). The economics of privacy. *Journal of Economic Literature*, 54(2), 442–492. <https://doi.org/10.1257/jel.54.2.442>
- Aghion, P., Bloom, N., Blundell, R., Griffith, R., & Howitt, P. (2005). Competition and Innovation: an Inverted-U Relationship. *The Quarterly Journal of Economics*, 120(2), 701–728. <https://doi.org/10.1093/QJE/120.2.701>
- Albuquerque, R., Koskinen, Y., & Zhang, C. (2018). Corporate Social Responsibility and Firm Risk: Theory and Empirical Evidence. <https://doi.org/10.1287/Mnsc.2018.3043>, 65(10), 4451–4469. <https://doi.org/10.1287/MNSC.2018.3043>
- Albuquerque, R., Koskinen, Y., & Zhang, C. (2019). Corporate social responsibility and firm risk: Theory and empirical evidence. *Management Science*, 65(10), 4451–4469. <https://doi.org/10.1287/mnsc.2018.3043>
- Arora, A., Belenzon, S., & Pataconi, A. (2015). *Killing the Golden Goose? The Decline of Science in Corporate R&D*. <https://doi.org/10.3386/W20902>
- Atanassov, J. (2013). Do Hostile Takeovers Stifle Innovation? Evidence from Antitakeover Legislation and Corporate Patenting. *The Journal of Finance*, 68(3), 1097–1131. <https://doi.org/10.1111/JOFI.12019>
- Avramov, D., Cheng, S., Lioui, A., & Tarelli, A. (2022). Sustainable investing with ESG rating uncertainty R. *Journal of Financial Economics*, 145, 642–664. <https://doi.org/10.1016/j.jfineco.2021.09.009>
- Becchetti, L., Ciciretti, R., & Hasan, I. (2015). Corporate social responsibility, stakeholder risk, and idiosyncratic volatility. *Journal of Corporate Finance*, 35, 297–309. <https://doi.org/10.1016/J.JCORPFIN.2015.09.007>
- Benabou, R., & Tirole, J. (2010). Individual and corporate social responsibility. *Economica*, 77(305), 1–19. <https://doi.org/10.1111/j.1468-0335.2009.00843.x>
- Benlemlih, M., & Bitar, M. (2018). Corporate Social Responsibility and Investment Efficiency. *Journal of Business Ethics*, 148(3), 647–671. <https://doi.org/10.1007/S10551-016-3020-2>
- Bhandari, A., & Javakhadze, D. (2017). Corporate social responsibility and capital allocation efficiency. *Journal of Corporate Finance*, 43, 354–377. <https://doi.org/10.1016/j.jcorpfin.2017.01.012>
- Bhattacharya, U., Hsu, P. H., Tian, X., & Xu, Y. (2017). What Affects Innovation More: Policy or Policy Uncertainty? *Journal of Financial and Quantitative Analysis*, 52(5), 1869–1901. <https://doi.org/10.1017/S0022109017000540>
- Bolton, P., & Kacperczyk, M. (2021). Do investors care about carbon risk? *Journal of Financial Economics*, 142(2), 517–549. <https://doi.org/10.1016/J.JFINECO.2021.05.008>
- Borghesi, R., Houston, J. F., & Naranjo, A. (2014a). Corporate socially responsible investments: CEO altruism, reputation, and shareholder interests. *Journal of Corporate Finance*, 26, 164–181. <https://doi.org/10.1016/J.JCORPFIN.2014.03.008>
- Borghesi, R., Houston, J. F., & Naranjo, A. (2014b). Corporate socially responsible investments: CEO altruism, reputation, and shareholder interests. *Journal of Corporate Finance*, 26, 164–181. <https://doi.org/10.1016/J.JCORPFIN.2014.03.008>
- Boubakri, N., el Ghouli, S., Guedhami, O., & Wang, H. (Helen). (2021). Corporate social responsibility in emerging market economies: Determinants, consequences, and future

- research directions. *Emerging Markets Review*, 46, 100758. <https://doi.org/10.1016/J.EMEMAR.2020.100758>
- Broadstock, D. C., Matousek, R., Meyer, M., & Tzeremes, N. G. (2020). Does corporate social responsibility impact firms' innovation capacity? The indirect link between environmental & social governance implementation and innovation performance. *Journal of Business Research*, 119, 99–110. <https://doi.org/10.1016/J.JBUSRES.2019.07.014>
- Brooks, C., & Oikonomou, I. (2018). The effects of environmental, social and governance disclosures and performance on firm value: A review of the literature in accounting and finance. *The British Accounting Review*, 50(1), 1–15. <https://doi.org/10.1016/J.BAR.2017.11.005>
- Brown, J. R., Fazzari, S. M., & Petersen, B. C. (2009). Financing Innovation and Growth: Cash Flow, External Equity, and the 1990s R&D Boom. *The Journal of Finance*, 64(1), 151–185. <https://doi.org/10.1111/J.1540-6261.2008.01431.X>
- Callahan, W. T., Millar, J. A., & Schulman, C. (2003). An analysis of the effect of management participation in director selection on the long-term performance of the firm. *Journal of Corporate Finance*, 9(2), 169–181. [https://doi.org/10.1016/S0929-1199\(02\)00004-4](https://doi.org/10.1016/S0929-1199(02)00004-4)
- Cao, X., Cumming, D., & Zhou, S. (2020). State ownership and corporate innovative efficiency. *Emerging Markets Review*, 44, 100699. <https://doi.org/10.1016/J.EMEMAR.2020.100699>
- Cefis, E., Marsili, O., & Rigamonti, D. (2020). In and Out of Balance: Industry Relatedness, Learning Capabilities and Post-Acquisition Innovative Performance. *Journal of Management Studies*, 57(2), 210–245. <https://doi.org/10.1111/JOMS.12441>
- Celik, M. A., Tian, X., & Wang, W. (2022). Acquiring Innovation under Information Frictions. *The Review of Financial Studies*, 35(10), 4474–4517. <https://doi.org/10.1093/rfs/hhac006>
- Chava, S. (2014). Environmental Externalities and Cost of Capital. <Http://Dx.Doi.Org/10.1287/Mnsc.2013.1863>, 60(9), 2223–2247. <https://doi.org/10.1287/MNSC.2013.1863>
- Cheng, I.-H., Hong, H., & Shue, K. (2013). Do Managers Do Good with Other People's Money? *National Bureau of Economic Research*. <https://doi.org/10.3386/w19432>
- Chkir, I., el Haj Hassan, B., Rjiba, H., & Saadi, S. (2021). Does corporate social responsibility influence corporate innovation? International evidence. *Emerging Markets Review*, 46, 100746. <https://doi.org/10.1016/J.EMEMAR.2020.100746>
- Clò, S., Florio, M., & Rentocchini, F. (2020). Firm ownership, quality of government and innovation: Evidence from patenting in the telecommunication industry. *Research Policy*, 49(5), 103960. <https://doi.org/10.1016/J.RESPOL.2020.103960>
- Cohen, L., Gurun, U. G., & Nguyen, Q. H. (2020). *The ESG-Innovation Disconnect: Evidence from Green Patenting*. <https://doi.org/10.3386/W27990>
- Collins, J. M., & Troilo, M. L. (2015). National factor effects on firm competitiveness and innovation. *Competitiveness Review*, 25(4), 392–409. <https://doi.org/10.1108/CR-02-2015-0009/FULL/XML>
- di Giuli, A., & Kostovetsky, L. (2014). Are red or blue companies more likely to go green? Politics and corporate social responsibility. *Journal of Financial Economics*, 111(1), 158–180. <https://doi.org/10.1016/J.JFINECO.2013.10.002>
- Diaye, M. A., Ho, S. H., & Oueghlissi, R. (2022). ESG performance and economic growth: a panel co-integration analysis. *Empirica*, 49(1), 99–122. <https://doi.org/10.1007/S10663-021-09508-7/FIGURES/2>
- el Ghoul, S., Guedhami, O., Kwok, C. C. Y., & Mishra, D. R. (2011). Does corporate social



- responsibility affect the cost of capital? *Journal of Banking and Finance*, 35(9), 2388–2406. <https://doi.org/10.1016/j.jbankfin.2011.02.007>
- el Ghoul, S., Guedhami, O., Wang, H., & Kwok, C. C. Y. (2016). Family control and corporate social responsibility. *Journal of Banking & Finance*, 73, 131–146. <https://doi.org/10.1016/J.JBANKFIN.2016.08.008>
- Fang, V. W., Tian, X., & Tice, S. (2014a). Does Stock Liquidity Enhance or Impede Firm Innovation? *The Journal of Finance*, 69(5), 2085–2125. <https://doi.org/10.1111/JOFI.12187>
- Ferrell, A., Liang, H., & Renneboog, L. (2016). Socially responsible firms. *Journal of Financial Economics*, 122(3), 585–606. <https://doi.org/10.1016/j.jfineco.2015.12.003>
- Fieseler, C., Fleck, M., & Meckel, M. (2009). Corporate Social Responsibility in the Blogosphere. *Journal of Business Ethics* 2009 91:4, 91(4), 599–614. <https://doi.org/10.1007/S10551-009-0135-8>
- Fu, L., Boehe, D., & Orlitzky, M. (2020). Are R&D-Intensive firms also corporate social responsibility specialists? A multicountry study. *Research Policy*, 49(8), 104082. <https://doi.org/10.1016/j.respol.2020.104082>
- Fuente, G. de la, Ortiz, M., & Velasco, P. (2022). The value of a firm’s engagement in ESG practices: Are we looking at the right side? *Long Range Planning*, 55(4), 102143. <https://doi.org/10.1016/J.LRP.2021.102143>
- Gallego-Álvarez, I., Prado-Lorenzo, J. M., & García-Sánchez, I. M. (2011). Corporate social responsibility and innovation: A resource-based theory. *Management Decision*, 49(10), 1709–1727. <https://doi.org/10.1108/00251741111183843/FULL/PDF>
- García-Piqueres, G., & García-Ramos, R. (2021). Complementarity between CSR dimensions and innovation: behaviour, objective or both? *European Management Journal*. <https://doi.org/10.1016/J.EMJ.2021.07.010>
- Gaur, A. S., Kumar, V., & Singh, D. (2014). Institutions, resources, and internationalization of emerging economy firms. *Journal of World Business*, 49(1), 12–20. <https://doi.org/10.1016/J.JWB.2013.04.002>
- Gillan, S. L., Koch, A., & Starks, L. T. (2021). Firms and social responsibility: A review of ESG and CSR research in corporate finance. *Journal of Corporate Finance*, 66, 101889. <https://doi.org/10.1016/J.JCORPFIN.2021.101889>
- Goldfarb, A., & Tucker, C. (2012). Privacy and innovation. *Innovation Policy and the Economy*, 12(1), 65–90. <https://doi.org/10.1086/663156/ASSET/IMAGES/LARGE/FG3.JPEG>
- Görgen, M., Jacob, A., Nerlinger, M., Riordan, R., Rohleder, M., & Wilkens, M. (2020). Carbon Risk. *SSRN Electronic Journal*. <https://doi.org/10.2139/SSRN.2930897>
- Guan, Y., Zhang, L., Zheng, L., & Zou, H. (2021). Managerial liability and corporate innovation: Evidence from a legal shock. *Journal of Corporate Finance*, 69, 102022. <https://doi.org/10.1016/J.JCORPFIN.2021.102022>
- Guo, B., Pérez-Castrillo, D., & Toldrà-Simats, A. (2019). Firms’ innovation strategy under the shadow of analyst coverage. *Journal of Financial Economics*, 131(2), 456–483. <https://doi.org/10.1016/J.JFINECO.2018.08.005>
- Harjoto, M., Laksmana, I., & Lee, R. (2015). Board Diversity and Corporate Social Responsibility. *Journal of Business Ethics*, 132(4), 641–660. <https://doi.org/10.1007/s10551-014-2343-0>
- Hasan, I., (Stan) Hoi, C. K., Wu, Q., & Zhang, H. (2020). Is social capital associated with corporate innovation? Evidence from publicly listed firms in the U.S. *Journal of Corporate Finance*, 62, 101623. <https://doi.org/10.1016/J.JCORPFIN.2020.101623>
- He, J. (Jack), & Tian, X. (2013). The dark side of analyst coverage: The case of innovation. *Journal*

- of *Financial Economics*, 109(3), 856–878. <https://doi.org/10.1016/J.JFINECO.2013.04.001>
- Hoepner, A. G. F., Oikonomou, I., Sautner, Z., Starks, L. T., & Zhou, X. (2021). ESG Shareholder Engagement and Downside Risk. *SSRN Electronic Journal*. <https://doi.org/10.2139/SSRN.2874252>
- Hong, H. G., & Liskovich, I. (2018). Crime, Punishment and the Value of Corporate Social Responsibility. In *SSRN Electronic Journal*. <https://doi.org/10.2139/ssrn.2492202>
- Hong, H., & Kacperczyk, M. (2009). The price of sin: The effects of social norms on markets. *Journal of Financial Economics*, 93(1), 15–36. <https://doi.org/10.1016/J.JFINECO.2008.09.001>
- Hong, H., Karolyi, G. A., & Scheinkman, J. A. (2020). Climate finance. *Review of Financial Studies*, 33(3), 1011–1023. <https://doi.org/10.1093/rfs/hhz146>
- Hong, H., & Kostovetsky, L. (2012). Red and blue investing: Values and finance. *Journal of Financial Economics*, 103(1), 1–19. <https://doi.org/10.1016/J.JFINECO.2011.01.006>
- Ikram, A., Li, Z. (Frank), & Minor, D. (2019). CSR-contingent executive compensation contracts. *Journal of Banking & Finance*, 105655. <https://doi.org/10.1016/J.JBANKFIN.2019.105655>
- Ilhan, E., Sautner, Z., & Vilkov, G. (2021). Carbon Tail Risk. *The Review of Financial Studies*, 34(3), 1540–1571. <https://doi.org/10.1093/RFS/HHAA071>
- Javeed, S. A., Latief, R., Jiang, T., San Ong, T., & Tang, Y. (2021). How environmental regulations and corporate social responsibility affect the firm innovation with the moderating role of Chief executive officer (CEO) power and ownership concentration? *Journal of Cleaner Production*, 308, 127212. <https://doi.org/10.1016/J.JCLEPRO.2021.127212>
- Jensen, M. (1976). Theory of the firm: Managerial behavior, agency costs and ownership structure. *Journal of Financial Economics*. <http://www.sciencedirect.com/science/article/pii/0304405X7690026X>
- Jiraporn, P., Jiraporn, N., Boeprasert, A., & Chang, K. (2014). Does Corporate Social Responsibility (CSR) Improve Credit Ratings? Evidence from Geographic Identification. *Financial Management*, 43(3), 505–531. <https://doi.org/10.1111/FIMA.12044>
- Jung, J., Herbohn, K., & Clarkson, P. (2018). Carbon Risk, Carbon Risk Awareness and the Cost of Debt Financing. *Journal of Business Ethics*, 150(4), 1151–1171. <https://doi.org/10.1007/S10551-016-3207-6/TABLES/4>
- Kim, Y., Brodhag, C., & Mebratu, D. (2014). Corporate social responsibility driven innovation. <Http://Dx.Doi.Org/10.1080/13511610.2014.915191>, 27(2), 175–196. <https://doi.org/10.1080/13511610.2014.915191>
- la Porta, R., Lopez-de-Silanes, F., & Shleifer, A. (1999). Corporate Ownership Around the World. *The Journal of Finance*, 54(2), 471–517. <https://doi.org/10.1111/0022-1082.00115>
- Lucas, R. E. (1988). On the mechanics of economic development. *Journal of Monetary Economics*, 22(1), 3–42. [https://doi.org/10.1016/0304-3932\(88\)90168-7](https://doi.org/10.1016/0304-3932(88)90168-7)
- Lv, H., & Li, D. (2021). Impacts of heterogeneous green consumers on green innovation in electric vehicle and charging pile firms. *Sustainable Production and Consumption*, 28, 1216–1231. <https://doi.org/10.1016/J.SPC.2021.08.002>
- Man, A. P. de, & Duysters, G. (2005). Collaboration and innovation: a review of the effects of mergers, acquisitions and alliances on innovation. *Technovation*, 25(12), 1377–1387. <https://doi.org/10.1016/J.TECHNOVATION.2004.07.021>
- Masulis, R. W., & Reza, S. W. (2015). Agency Problems of Corporate Philanthropy. *The Review of Financial Studies*, 28(2), 592–636. <https://doi.org/10.1093/RFS/HHU082>
- Mishra, D. R. (2017). Post-innovation CSR Performance and Firm Value. *Journal of Business*

- Ethics*, 140(2), 285–306. <https://doi.org/10.1007/S10551-015-2676-3/TABLES/10>
- Mithani, M. A. (2017). Innovation and CSR — Do They Go Well Together? *Long Range Planning*, 50(6), 699–711. <https://doi.org/10.1016/J.LRP.2016.08.002>
- Nguyen, J. H., & Phan, H. v. (2020). Carbon risk and corporate capital structure. *Journal of Corporate Finance*, 64, 101713. <https://doi.org/10.1016/J.JCORPFIN.2020.101713>
- Nofsinger, J. R., Sulaeman, J., & Varma, A. (2019). Institutional investors and corporate social responsibility. *Journal of Corporate Finance*, 58, 700–725. <https://doi.org/10.1016/J.JCORPFIN.2019.07.012>
- Ozturkoglu, Y., Sari, F. O., & Saygili, E. (2021). A new holistic conceptual framework for sustainability oriented hospitality innovation with triple bottom line perspective. *Journal of Hospitality and Tourism Technology*, 12(1), 39–57. <https://doi.org/10.1108/JHTT-02-2019-0022/FULL/XML>
- Pedersen, L. H., Fitzgibbons, S., & Pomorski, L. (2021). Responsible investing: The ESG-efficient frontier. *Journal of Financial Economics*, 142(2), 572–597. <https://doi.org/10.1016/J.JFINECO.2020.11.001>
- Qiu, Y., Shaukat, A., & Tharyan, R. (2016). Environmental and social disclosures: Link with corporate financial performance. *The British Accounting Review*, 48(1), 102–116. <https://doi.org/10.1016/J.BAR.2014.10.007>
- Romer, P. M. (1986). Increasing Returns and Long-Run Growth. *Journal of Political Economy*, 94(5), 1002–1037. <https://doi.org/10.1086/261420>
- Schiller, C. (2018). Global Supply-Chain Networks and Corporate Social Responsibility. *SSRN Electronic Journal*. <https://doi.org/10.2139/SSRN.3089311>
- Schmookler, J. (1962). *Changes in Industry and in the State of Knowledge as Determinants of Industrial Invention*. National Bureau of Economic Research, Inc. <https://EconPapers.repec.org/RePEc:nbr:nberch:2118>
- Servaes, H., & Tamayo, A. (2013). The impact of corporate social responsibility on firm value: The role of customer awareness. *Management Science*, 59(5), 1045–1061. <https://doi.org/10.1287/mnsc.1120.1630>
- Sheikh, S. (2018). The impact of market competition on the relation between CEO power and firm innovation. *Journal of Multinational Financial Management*, 44, 36–50. <https://doi.org/10.1016/J.MULFIN.2018.01.003>
- Stellner, C., Klein, C., & Zwergel, B. (2015). Corporate social responsibility and Eurozone corporate bonds: The moderating role of country sustainability. *Journal of Banking & Finance*, 59, 538–549. <https://doi.org/10.1016/J.JBANKFIN.2015.04.032>
- Stroebel, J., & Wurgler, J. (2021). What do you think about climate finance? In *Journal of Financial Economics* (Vol. 142, Issue 2, pp. 487–498). North-Holland. <https://doi.org/10.1016/j.jfineco.2021.08.004>
- Surroca, J., Tribó, J. A., & Waddock, S. (2010). Corporate responsibility and financial performance: the role of intangible resources. *Strategic Management Journal*, 31(5), 463–490. <https://doi.org/10.1002/SMJ.820>
- Tanriverdi, H., & Venkatraman, N. (2005). Knowledge relatedness and the performance of multibusiness firms. *Strategic Management Journal*, 26(2), 97–119. <https://doi.org/10.1002/SMJ.435>
- Tsang, A., Wang, K. T., Liu, S., & Yu, L. (2021). Integrating corporate social responsibility criteria into executive compensation and firm innovation: International evidence. *Journal of Corporate Finance*, 70, 102070. <https://doi.org/10.1016/j.jcorpfin.2021.102070>

- Wang, C., Qureshi, I., Guo, F., & Zhang, Q. (2022). Corporate social responsibility and disruptive innovation: The moderating effects of environmental turbulence. *Journal of Business Research*, *139*, 1435–1450. <https://doi.org/10.1016/J.JBUSRES.2021.10.046>
- Wong, W. C., Batten, J. A., Ahmad, A. H., Mohamed-Arshad, S. B., Nordin, S., & Adzis, A. A. (2021). Does ESG certification add firm value? *Finance Research Letters*, *39*, 101593. <https://doi.org/10.1016/j.frl.2020.101593>
- Xiang, D., Chen, J., Tripe, D., & Zhang, N. (2019). Family firms, sustainable innovation and financing cost: Evidence from Chinese hi-tech small and medium-sized enterprises. *Technological Forecasting and Social Change*, *144*, 499–511. <https://doi.org/10.1016/J.TECHFORE.2018.02.021>
- Xu, Z. (2020). Economic policy uncertainty, cost of capital, and corporate innovation. *Journal of Banking & Finance*, *111*, 105698. <https://doi.org/10.1016/J.JBANKFIN.2019.105698>
- Yoo, S., & Managi, S. (2022). Disclosure or action: Evaluating ESG behavior towards financial performance. *Finance Research Letters*, *44*, 102108. <https://doi.org/10.1016/J.FRL.2021.102108>

Figure 1. Pillars, Categories and Themes of ESG Scoring

Refinitiv Asset4			MSCI		
Pillars	Categories	Themes	Pillars	Categories	Themes
<b>Environmental</b>	Emission	Emissions	<b>Environmental</b>	Climate Change	Carbon Emissions
		Waste			Product Carbon Footprint
		Biodiversity			Climate Change Vulnerability
		Environmental management systems			Financing Environmental Impact
	Innovation	Product innovation		Pollution & Waste	Electronic Waste
		Green revenues, research and development (R&D) and capital expenditures (CapEx)			Packaging Material & Waste
					Toxic Emissions & Waste
	Resource use	Water		Environmental Opportunities	Opportunities in Clean Tech
		Energy			Opportunities in Green Building
		Sustainable packaging			Opportunities in Renewable Energy
Environmental supply chain					
<b>Social</b>	Community	Equally important to all industry groups	<b>Social</b>	Stakeholder Opposition	Community Relations
	Human rights	Human rights			Controversial Sourcing
	Product responsibility	Product quality		Product Liability	Product Safety & Quality
		Data privacy			Privacy & Data Security
		Responsible marketing			Consumer Financial Protection
	Workforce	Career development and training			Insuring Health & Demographic Risk
		Health and safety			Chemical Safety
		Working conditions			Responsible Investment
		Diversity and inclusion			
	<b>Governance</b>	Management		Structure (independence, diversity, committees)	Human Capital
Compensation			Health & Safety		
CSR strategy		CSR strategy	Supply Chain Labor Standards		
		ESG reporting and transparency	Labor Management		
Shareholders		Shareholder rights	Social Opportunities	Access to Finance	
		Takeover defenses		Access to Health Care	
				Opportunities in Nutrition & Health	
<b>Governance</b>	Corporate Governance		<b>Governance</b>	Corporate Governance	Board
					Ownership & Control
					Pay
					Accounting
	Corporate Behavior				Business Ethics
					Tax Transparency

Figure 1 provides detailed categories and themes division used by data vendors when aggregating their ESG scores. Information retrieved from vendor's methodology booklet.

Table 1 Summary Statistics

Variable	N	Mean	SD	Min	Median	Max
<b>Panel A ESG Performances</b>						
<i>LnPatent</i>	7064	1.690	1.997	0.000	0.693	7.207
<i>LnCitation</i>	7064	1.490	2.358	0.000	0.000	8.709
<i>Score</i>	7064	0.423	0.202	0.074	0.393	0.874
<i>EScore</i>	7064	0.285	0.280	0.000	0.210	0.901
<i>SScore</i>	7064	0.467	0.223	0.061	0.447	0.942
<i>GScore</i>	7064	0.497	0.218	0.055	0.502	0.921
<i>Resource</i>	7064	0.328	0.344	0.000	0.211	0.988
<i>Emission</i>	7064	0.311	0.332	0.000	0.196	0.987
<i>Innovation</i>	7064	0.215	0.296	0.000	0.000	0.947
<i>Workforce</i>	7064	0.472	0.276	0.017	0.450	0.982
<i>Human Right</i>	7064	0.222	0.311	0.000	0.000	0.952
<i>Community</i>	7064	0.643	0.250	0.048	0.673	0.995
<i>Product Responsibility</i>	7064	0.413	0.306	0.000	0.354	0.981
<i>Management</i>	7064	0.539	0.282	0.023	0.547	0.994
<i>Shareholder</i>	7064	0.533	0.281	0.014	0.545	0.992
<i>CSR Strategy</i>	7064	0.265	0.341	0.000	0.000	0.992
<i>R&amp;D Intensity</i>	7019	0.045	0.083	0.000	0.012	0.500
<b>Panel B Firm Characteristics</b>						
<i>LnSize</i>	7019	8.635	1.857	3.829	8.566	13.180
<i>LnAge</i>	3166	2.633	0.659	0.693	2.833	3.638
<i>ROA</i>	6727	0.112	0.145	-0.672	0.129	0.381
<i>Leverage</i>	6985	0.249	0.182	0.000	0.234	0.920
<i>Tangibility</i>	7009	0.231	0.217	0.003	0.154	0.847
<i>CAPX</i>	6720	0.041	0.035	0.000	0.031	0.186
<i>Herfindahl (in %)</i>	6409	28.728	9.397	20.100	25.560	68.382
<i>Herfindahl<sup>2</sup> (in %)</i>	6409	9.136	7.304	4.040	6.533	46.761
<i>Tobin Q</i>	6153	0.228	0.156	0.081	0.177	0.981
<i>FCF</i>	5634	0.073	0.127	-0.660	0.084	0.352
<i>Cost of capital</i>	4715	0.424	0.356	0.021	0.343	1.000
<i>Cash holdings</i>	4374	0.161	0.169	0.003	0.101	0.826
<i>Innovation Productivity</i>	6993	0.712	1.068	0.000	0.090	4.509
<i>Ads</i>	2876	0.035	0.050	0.000	0.016	0.298
<i>Financial Slack</i>	6487	2.373	1.957	0.499	1.775	11.848
<i>Cash Dividend</i>	6701	0.017	0.022	0.000	0.010	0.108

Table 2(a) ESG and Innovation

	(1)	(2)	(3)	(4)
	$LnPatent_{t+1}$	$LnPatent_{t+1}$	$LnCitation_{t+1}$	$LnCitation_{t+1}$
<i>Score</i>	3.464*** (0.095)	0.742*** (0.205)	2.975*** (0.115)	0.643** (0.253)
<i>R&amp;D INTENSITY</i>		2.824*** (0.424)		2.244*** (0.440)
<i>LnSzie</i>		0.356*** (0.065)		0.049 (0.082)
<i>LnAge</i>		-0.162*** (0.044)		-0.070 (0.049)
<i>ROA</i>		-0.378* (0.215)		-0.621*** (0.227)
<i>Leverage</i>		-0.438*** (0.138)		-0.349** (0.154)
<i>Tangibility</i>		-0.808*** (0.284)		-0.668** (0.328)
<i>CAPX</i>		1.501 (1.096)		1.101 (1.309)
<i>Herfindal</i>		1.324 (2.670)		6.923* (3.799)
<i>Herfindal<sup>2</sup></i>		-1.405 (3.159)		-7.374* (4.330)
<i>TobinQ</i>		0.096 (0.238)		-0.511 (0.317)
<i>M/B</i>		0.199*** (0.061)		0.370*** (0.081)
<i>Industry FE</i>	Y	Y	Y	Y
<i>Year FE</i>	Y	Y	Y	Y
<i>N</i>	7064	2543	7064	2543
<i>Adj. R<sup>2</sup></i>	0.650	0.701	0.638	0.671

Table 2(a) shows the regression results on the relationship between ESG and innovation. We report results with firm's overall ESG score (*Score*) as proxy for firm's ESG performances. Robust standard errors in parentheses. \*,\*\* and \*\*\* denote significance at 10%,5% and 1% level, respectively.

Table 2(b) ESG and Innovation by Pillar

Panel A				
	(1)	(2)	(3)	(4)
	$LnPatent_{t+1}$	$LnPatent_{t+1}$	$LnPatent_{t+1}$	$LnPatent_{t+1}$
<i>EScore</i>	1.026*** (0.145)			1.005*** (0.166)
<i>SScore</i>		0.822*** (0.200)		0.097 (0.223)
<i>GScore</i>			0.194 (0.136)	-0.067 (0.140)
<i>All controls</i>	Y	Y	Y	Y
<i>Industry FE</i>	Y	Y	Y	Y
<i>Year FE</i>	Y	Y	Y	Y
<i>N</i>	2543	2543	2543	2543
<i>Adj. R<sup>2</sup></i>	0.706	0.701	0.699	0.706
Panel B				
	(1)	(2)	(3)	(4)
	$LnPatent_{t+1}$	$LnPatent_{t+1}$	$LnPatent_{t+1}$	$LnPatent_{t+1}$
<i>EScore</i>	1.319*** (0.182)			1.266*** (0.203)
<i>SScore</i>		0.773*** (0.205)		-0.201 (0.224)
<i>GScore</i>			0.882*** (0.152)	0.669*** (0.153)
<i>All controls</i>	Y	Y	Y	Y
<i>Industry FE</i>	Y	Y	Y	Y
<i>Year FE</i>	Y	Y	Y	Y
<i>N</i>	2543	2543	2543	2543
<i>Adj. R<sup>2</sup></i>	0.615	0.608	0.610	0.617

Table 2(b) shows the regression results on the relationship between ESG and innovation. We report results with firm's environmental (*EScore*), social (*SScore*) and governance score (*GScore*), respectively. Panel A reports results where natural logarithm of number of patents filing in year  $t+1$  as the dependent variable, and Panel B reports results with natural logarithm of number of citations associated with patents filed in year  $t+1$  as proxy of innovation as the dependent variable. Robust standard errors in parentheses. \*, \*\* and \*\*\* denote significance at 10%, 5% and 1% level, respectively.



Table 2(c) ESG and Innovation by Category with Patents

Panel A Environment Pillar						
	(1)	(2)	(3)	(4)	(5)	
<i>EScore</i>	1.032*** (0.146)					
<i>Resource</i>		0.679*** (0.113)			0.020 (0.164)	
<i>Emission</i>			0.907*** (0.122)		0.844*** (0.176)	
<i>Innovation</i>				0.452*** (0.125)	0.133 (0.138)	
<i>N</i>	2543	2543	2543	2543	2543	
<i>Adj. R<sup>2</sup></i>	0.705	0.702	0.706	0.699	0.706	
Panel B Social Pillar						
	(1)	(2)	(3)	(4)	(5)	(6)
<i>SScore</i>	0.551*** (0.171)					
<i>Workforce</i>		0.568*** (0.120)				0.622*** (0.132)
<i>Human Rights</i>			0.173 (0.110)			0.071 (0.112)
<i>Community</i>				0.221* (0.127)		0.016 (0.133)
<i>Product Responsibility</i>					(0.126) (0.104)	-0.271** (0.108)
<i>N</i>	2543	2543	2543	2543	2543	2543
<i>Adj. R<sup>2</sup></i>	0.699	0.700	0.698	0.698	0.697	0.701
Panel C Governance Pillar						
	(1)	(2)	(3)	(4)	(5)	
<i>GScore</i>	0.212 (0.136)					
<i>Management</i>		0.131 (0.094)			0.099 (0.094)	
<i>Shareholder</i>			-0.151* (0.091)		-0.208** (0.091)	
<i>CSR Strategy</i>				0.626*** (0.121)	0.643*** (0.121)	
<i>N</i>	2543	2543	2543	2543	2543	
<i>Adj. R<sup>2</sup></i>	0.698	0.697	0.698	0.701	0.702	

Table 2(c) shows the regression results on the relationship between ESG and innovation, with natural logarithm of number of patents filed in year  $t+1$  ( $LnPatent_{t+1}$ ) as proxy for innovation. Panel A reports results with firm's score in each category of the environmental pillar as proxy for firm's ESG performances, Panel B with social pillar and Panel C with the governance pillar, respectively. All regression models include the set of firm-specific control variables, industry fixed effects and year fixed effects. Robust standard errors in parentheses. \*,\*\* and \*\*\* denote significance at 10%,5% and 1% level, respectively.

Table 2(d) ESG and Innovation by Category with Citations

Panel A Environment Pillar						
	(1)	(2)	(3)	(4)	(5)	
<i>EScore</i>	0.624*** (0.182)					
<i>Resource</i>		0.310** (0.142)			(0.249) (0.214)	
<i>Emission</i>			0.545*** (0.151)		0.650*** (0.224)	
<i>Innovation</i>				0.393** (0.155)	0.249 (0.170)	
<i>N</i>	2543	2543	2543	2543	2543	
<i>Adj. R<sup>2</sup></i>	0.691	0.69	0.691	0.69	0.692	
Panel B Social Pillar						
	(1)	(2)	(3)	(4)	(5)	(6)
<i>SScore</i>	0.336 (0.206)					
<i>Workforce</i>		0.448*** (0.144)				0.624*** (0.164)
<i>Human Rights</i>			-0.093 (0.140)			(0.204) (0.144)
<i>Community</i>				-0.080 (0.154)		(0.272) (0.165)
<i>Product Responsibility</i>					0.016 (0.126)	(0.036) (0.129)
<i>N</i>	2543	2543	2543	2543	2543	2543
<i>Adj. R<sup>2</sup></i>	0.69	0.691	0.689	0.689	0.689	0.691
Panel C Governance Pillar						
	(1)	(2)	(3)	(4)	(5)	
<i>GScore</i>	0.482*** (0.166)					
<i>Management</i>		0.304*** (0.116)			0.283** (0.117)	
<i>Shareholder</i>			0.079 (0.111)		0.043 (0.111)	
<i>CSR Strategy</i>				0.285* (0.156)	0.251 (0.156)	
<i>N</i>	2543	2543	2543	2543	2543	
<i>Adj. R<sup>2</sup></i>	0.69	0.69	0.689	0.69	0.691	

Table 2(d) shows the regression results on the relationship between ESG and innovation, with natural logarithm of number of citations for patents filed in year  $t+1$  ( $LnPatent_{t+1}$ ) as proxy for innovation. Panel A reports results with firm's score in each category of the environmental pillar as proxy for firm's ESG performances, Panel B with social pillar and Panel C with the governance pillar, respectively. All regression models include the set of firm-specific control variables, industry fixed effects and year fixed effects. Robust standard errors in parentheses. \*,\*\* and \*\*\* denote significance at 10%,5% and 1% level, respectively.

Table 3 Cash-related Channels of ESG Influence

	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
	<i>FCF</i>	<i>LnPatent<sub>t+1</sub></i>	<i>Cash Holdings</i>	<i>LnPatent<sub>t+1</sub></i>	<i>Div</i>	<i>LnPatent<sub>t+1</sub></i>	<i>Financial Slack</i>	<i>LnPatent<sub>t+1</sub></i>
Panel A Environmental Pillar								
<b>Score</b>	-0.059*** (0.013)	0.750*** (0.236)	-0.002 (0.034)	0.091 (0.261)	3.271*** (0.343)	0.696*** (0.215)	0.11 (0.321)	0.592*** (0.203)
<i>Channel Variable</i>		-0.902** (0.382)		1.439*** (0.245)		0.023 (0.015)		0.056*** (0.012)
<b>EScore</b>	-0.050*** (0.009)	0.985*** (0.163)	-0.049** (0.023)	0.381** (0.180)	1.971*** (0.258)	1.010*** (0.152)	0.297 (0.223)	0.891*** (0.147)
<i>Channel Variable</i>		-0.751* (0.385)		1.468*** (0.244)		0.015 (0.015)		0.054*** (0.012)
<b>Resource</b>	-0.040*** (0.007)	0.634*** (0.128)	-0.035* (0.018)	0.242* (0.143)	1.550*** (0.207)	0.652*** (0.118)	0.236 (0.162)	0.564*** (0.113)
<i>Channel Variable</i>		-0.799** (0.384)		1.460*** (0.245)		0.018 (0.015)		0.054*** (0.012)
<b>Emission</b>	-0.038*** (0.008)	0.858*** (0.134)	-0.009 (0.020)	0.322** (0.147)	1.367*** (0.223)	0.873*** (0.126)	0.267 (0.180)	0.802*** (0.123)
<i>Channel Variable</i>		-0.747* (0.388)		1.445*** (0.244)		0.028* (0.015)		0.054*** (0.012)
<b>Innovation</b>	-0.019*** (0.006)	0.403*** (0.137)	-0.050*** (0.016)	0.171 (0.138)	1.020*** (0.200)	0.461*** (0.130)	0.073 (0.185)	0.379*** (0.126)
<i>Channel Variable</i>		-0.970** (0.388)		1.461*** (0.245)		0.028* (0.015)		0.056*** (0.012)
<i>N</i>	2007	2007	1354	1354	2527	2527	2456	2456
Avg. R <sup>2</sup>	0.852	0.733	0.669	0.760	0.570	0.703	0.407	0.715

Table 3 Cash-related Channels of ESG Influence (continued)

	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
	<i>FCF</i>	<i>LnPatent<sub>t+1</sub></i>	<i>Cash Holdings</i>	<i>LnPatent<sub>t+1</sub></i>	<i>Div</i>	<i>LnPatent<sub>t+1</sub></i>	<i>Financial Slack</i>	<i>LnPatent<sub>t+1</sub></i>
Panel B Social Pillar								
<b><i>SScore</i></b>	-0.047*** (0.013)	0.579*** (0.196)	0.065** (0.030)	-0.049 (0.224)	2.240*** (0.277)	0.491*** (0.177)	0.237 (0.292)	0.361** (0.170)
<i>Channel Variable</i>		-0.921** (0.388)		1.442*** (0.246)		0.026* (0.015)		0.056*** (0.012)
<b><i>Workforce</i></b>	-0.033*** (0.012)	0.623*** (0.138)	0.050** (0.022)	-0.033 (0.162)	1.293*** (0.190)	0.529*** (0.123)	0.099 (0.232)	0.469*** (0.120)
<i>Channel Variable</i>		-0.876** (0.390)		1.442*** (0.245)		0.025* (0.015)		0.056*** (0.012)
<b><i>Human Rights</i></b>	-0.025*** (0.005)	0.139 (0.120)	-0.005 (0.017)	0.145 (0.136)	1.307*** (0.202)	0.132 (0.111)	-0.103 (0.152)	0.124 (0.108)
<i>Channel Variable</i>		-0.996** (0.389)		1.441*** (0.245)		0.031** (0.015)		0.056*** (0.012)
<b><i>Community</i></b>	-0.021** (0.009)	0.192 (0.145)	0.046** (0.023)	0.174 (0.157)	0.484** (0.198)	0.211 (0.129)	0.156 (0.232)	0.105 (0.126)
<i>Channel Variable</i>		-1.005*** (0.389)		1.422*** (0.246)		0.033** (0.015)		0.056*** (0.012)
<b><i>Product Responsibility</i></b>	-0.006 (0.007)	-0.103 (0.119)	0.02 (0.016)	-0.237* (0.131)	1.068*** (0.165)	-0.164 (0.105)	0.249 (0.189)	-0.217** (0.104)
<i>Channel Variable</i>		-1.039*** (0.391)		1.456*** (0.245)		0.037** (0.015)		0.057*** (0.012)
<i>N</i>	2007	2007	1354	1354	2527	2527	2456	2456
<i>Avg. R<sup>2</sup></i>	0.850	0.726	0.670	0.759	0.567	0.699	0.407	0.711

Table 3 Cash-related Channels of ESG Influence (continued)

	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
	<i>FCF</i>	<i>LnPatent<sub>t+1</sub></i>	<i>Cash Holdings</i>	<i>LnPatent<sub>t+1</sub></i>	<i>Dividend</i>	<i>LnPatent<sub>t+1</sub></i>	<i>Financial Slack</i>	<i>LnPatent<sub>t+1</sub></i>
Panel C Governance Pillar								
<b><i>GScore</i></b>	-0.025**	0.161	0.03	-0.032	1.441***	0.167	-0.046	0.181
	(0.011)	(0.154)	(0.025)	(0.180)	(0.226)	(0.138)	(0.238)	(0.136)
<i>Channel Variable</i>		-1.008***		1.440***		0.031**		0.056***
		(0.386)		(0.246)		(0.015)		(0.012)
<b><i>Management</i></b>	-0.012	0.124	0.005	-0.107	0.544***	0.116	0.123	0.103
	(0.008)	(0.107)	(0.017)	(0.125)	(0.152)	(0.095)	(0.169)	(0.095)
<i>Channel Variable</i>		-1.014***		1.440***		0.033**		0.056***
		(0.386)		(0.246)		(0.015)		(0.012)
<b><i>Shareholder</i></b>	-0.004	-0.248**	0.040***	0.003	0.786***	-0.183**	-0.271	-0.105
	(0.007)	(0.103)	(0.016)	(0.118)	(0.149)	(0.091)	(0.171)	(0.090)
<i>Channel Variable</i>		-1.045***		1.438***		0.037**		0.056***
		(0.393)		(0.248)		(0.015)		(0.012)
<b><i>CSR Strategy</i></b>	-0.034***	0.578***	0.023	0.472***	1.772***	0.585***	-0.219	0.527***
	(0.007)	(0.132)	(0.018)	(0.145)	(0.230)	(0.125)	(0.160)	(0.121)
<i>Channel Variable</i>		-0.853**		1.412***		0.019		0.057***
		(0.388)		(0.244)		(0.015)		(0.012)
<i>N</i>	2007	2007	1354	1354	2527	2527	2456	2456
<i>Avg. R<sup>2</sup></i>	0.850	0.726	0.668	0.760	0.568	0.700	0.407	0.712

Table 3 reports results of cash-related channel analyses on ESG scores and its sub-category scores. For each potential channel of ESG influence, we report results of two-stage channel analysis. We first report the coefficient estimates when regress ESG performances on the channel variable in odd-numbered columns and then we report the coefficient estimates when regress both the channel variable and ESG performances on innovation in  $t+1$  in even-numbered columns. For all regression models, we include the set of firm-specific control variables, industry fixed effects and year fixed effects. Robust standard errors in parentheses. \*, \*\* and \*\*\* denote significance at 10%, 5% and 1% level, respectively.

Table 4 Other Channels of ESG Influence

	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
	<i>Cost of Capital</i>	<i>LnPatent<sub>t+1</sub></i>	<i>Sensitivity to Opportunity</i>	<i>LnPatent<sub>t+1</sub></i>	<i>Innovation Productivity</i>	<i>LnPatent<sub>t+1</sub></i>	<i>Ads</i>	<i>LnPatent<sub>t+1</sub></i>
Panel A Environmental Pillar								
<b>Score</b>	-0.230** (0.091)	0.143 (0.265)	0.255*** (0.062)	0.377 (0.982)	-0.229 (0.164)	0.977*** (0.125)	-0.044*** (0.016)	-0.095 (0.296)
<i>Channel Variable</i>		-0.073 (0.082)		1.053*** (0.366)		0.908*** (0.022)		-2.001* (1.045)
<b>EScore</b>	-0.032 (0.066)	0.315* (0.181)	0.172*** (0.037)	-0.869 (0.704)	0.155 (0.106)	0.905*** (0.092)	-0.009 (0.010)	0.529*** (0.201)
<i>Channel Variable</i>		-0.074 (0.082)		1.260*** (0.191)		0.900*** (0.022)		-1.902* (1.041)
<b>Resource</b>	-0.002 (0.051)	0.187 (0.143)	0.104*** (0.031)	-0.498 (0.572)	0.06 (0.082)	0.634*** (0.071)	-0.009 (0.007)	0.153 (0.147)
<i>Channel Variable</i>		-0.076 (0.082)		1.252*** (0.191)		0.902*** (0.022)		-1.937* (1.047)
<b>Emission</b>	-0.025 (0.055)	0.325** (0.147)	0.202*** (0.035)	-0.455 (0.643)	0.182** (0.089)	0.754*** (0.074)	-0.003 (0.007)	0.359** (0.159)
<i>Channel Variable</i>		-0.074 (0.082)		1.233*** (0.193)		0.898*** (0.022)		-1.947* (1.039)
<b>Innovation</b>	-0.032 (0.049)	0.097 (0.139)	0.086** (0.043)	-1.101 (0.757)	0.065 (0.093)	0.397*** (0.075)	-0.006 (0.007)	0.646*** (0.183)
<i>Channel Variable</i>		-0.075 (0.082)		1.303*** (0.185)		0.903*** (0.022)		-1.905* (1.042)
<i>N</i>	1412	1412	2087	2087	2530	2530	1049	1049
<i>Avg. R<sup>2</sup></i>	0.199	0.751	0.665	0.727	0.524	0.888	0.495	0.776

Table 4 Other Channels of ESG Influence (continued)

	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
	<i>Cost of Capital</i>	<i>LnPatent<sub>t+1</sub></i>	<i>Sensitivity to Opportunity</i>	<i>LnPatent<sub>t+1</sub></i>	<i>Innovation Productivity</i>	<i>LnPatent<sub>t+1</sub></i>	<i>Ads</i>	<i>LnPatent<sub>t+1</sub></i>
Panel B Social Pillar								
<b>SScore</b>	-0.131 (0.081)	0.052 (0.225)	0.258*** (0.062)	-0.496 (0.778)	-0.236* (0.141)	0.769*** (0.108)	-0.030*** (0.011)	-0.164 (0.244)
<i>Channel Variable</i>		-0.075 (0.082)		1.367*** (0.364)		0.908*** (0.022)		-2.019* (1.049)
<b>Workforce</b>	-0.063 (0.061)	0.029 (0.162)	0.143*** (0.051)	-0.504 (0.549)	0.088 (0.108)	0.487*** (0.078)	-0.022** (0.009)	-0.011 (0.181)
<i>Channel Variable</i>		-0.076 (0.082)		1.356*** (0.305)		0.902*** (0.022)		-1.975* (1.048)
<b>Human Rights</b>	0.061 (0.048)	0.135 (0.138)	0.089** (0.041)	-1.439** (0.653)	-0.188** (0.082)	0.349*** (0.068)	0.002 (0.007)	-0.098 (0.158)
<i>Channel Variable</i>		-0.079 (0.082)		1.362*** (0.191)		0.908*** (0.022)		-1.967* (1.048)
<b>Community</b>	-0.109* (0.059)	0.268* (0.157)	0.224*** (0.051)	1.062* (0.599)	-0.066 (0.107)	0.286*** (0.077)	-0.013** (0.007)	0.155 (0.184)
<i>Channel Variable</i>		-0.069 (0.082)		0.61 (0.409)		0.905*** (0.022)		-1.937* (1.049)
<b>Product Responsibility</b>	-0.097** (0.044)	-0.199 (0.130)	0.037 (0.046)	-1.064* (0.601)	-0.415*** (0.090)	0.255*** (0.064)	-0.015*** (0.006)	-0.369** (0.150)
<i>Channel Variable</i>		-0.085 (0.082)		1.609*** (0.242)		0.911*** (0.022)		-2.111** (1.059)
<i>N</i>	1412	1412	2087	2087	2530	2530	1049	1049
<i>Avg. R<sup>2</sup></i>	0.200	0.751	0.668	0.723	0.525	0.886	0.497	0.775

Table 4 Other Channels of ESG Influence (continued)

	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
	<i>Cost of Capital</i>	<i>LnPatent<sub>t+1</sub></i>	<i>Sensitivity to Opportunity</i>	<i>LnPatent<sub>t+1</sub></i>	<i>Innovation Productivity</i>	<i>LnPatent<sub>t+1</sub></i>	<i>Ads</i>	<i>LnPatent<sub>t+1</sub></i>
Panel C Governance Pillar								
<b><i>GScore</i></b>	-0.205***	0.056	0.02	1.239*	-0.12	0.316***	-0.033***	-0.051
	(0.062)	(0.182)	(0.063)	(0.711)	(0.117)	(0.084)	(0.010)	(0.208)
<i>Channel Variable</i>		-0.074		0.740**		0.905***		-1.996*
		(0.082)		(0.326)		(0.022)		(1.047)
<b><i>Management</i></b>	-0.142***	-0.063	0.025	0.927*	0.017	0.112*	-0.024***	0.065
	(0.044)	(0.125)	(0.048)	(0.527)	(0.083)	(0.058)	(0.007)	(0.149)
<i>Channel Variable</i>		-0.08		0.819***		0.904***		-1.927*
		(0.082)		(0.292)		(0.022)		(1.043)
<b><i>Shareholder</i></b>	-0.069	0.058	-0.057	1.237**	-0.260***	0.081	-0.006	-0.202
	(0.044)	(0.118)	(0.040)	(0.497)	(0.081)	(0.057)	(0.005)	(0.133)
<i>Channel Variable</i>		-0.074		0.687**		0.906***		-2.015*
		(0.082)		(0.286)		(0.022)		(1.047)
<b><i>CSR Strategy</i></b>	0.045	0.497***	0.077**	-1.545**	-0.031	0.659***	-0.002	-0.054
	(0.052)	(0.144)	(0.031)	(0.634)	(0.085)	(0.074)	(0.006)	(0.150)
<i>Channel Variable</i>		-0.083		1.341***		0.905***		-1.974*
		(0.081)		(0.190)		(0.022)		(1.050)
<i>N</i>	1412	1412	2087	2087	2530	2530	1049	1049
<i>Avg. R<sup>2</sup></i>	0.204	0.751	0.668	0.760	0.525	0.884	0.500	0.775

Table 4 reports results of cash-related channel analyses on ESG scores and its sub-category scores. For each potential channel of ESG influence, we report results of two-stage channel analysis. We first report the coefficient estimates when regress ESG performances on the channel variable in odd-numbered columns and then we report the coefficient estimates when regress both the channel variable and ESG performances on innovation in  $t+1$  in even-numbered columns. For all regression models, we include the set of firm-specific control variables, industry fixed effects and year fixed effects. Robust standard errors in parentheses. \*, \*\* and \*\*\* denote significance at 10%, 5% and 1% level, respectively.



Table 5(a) ESG and Innovation (long-term effect)

	(1)	(2)	(3)	(4)
	$LnPatent_{t+1,t+3}$	$LnCitation_{t+1,t+3}$	$LnPatent_{t+1,t+5}$	$LnCitation_{t+1,t+5}$
<i>Score</i>	0.672*** (0.234)	0.490 (0.302)	0.469* (0.260)	0.125 (0.321)
<i>RDTA</i>	4.747*** (0.586)	4.205*** (0.727)	5.016*** (0.800)	4.068*** (1.123)
<i>LnSzie</i>	0.476*** (0.080)	0.098 (0.109)	0.463*** (0.094)	0.156 (0.125)
<i>LnAge</i>	-0.245*** (0.053)	-0.121* (0.064)	-0.334*** (0.085)	-0.095 (0.111)
<i>ROA</i>	0.023 (0.260)	-0.461 (0.368)	-0.536 (0.343)	-1.440*** (0.503)
<i>Leverage</i>	-0.398** (0.172)	-0.283 (0.212)	-0.023 (0.236)	0.372 (0.289)
<i>Tangibility</i>	-1.179*** (0.369)	-0.987** (0.462)	-1.621*** (0.430)	-1.682*** (0.528)
<i>CAPX</i>	2.783** (1.234)	2.163 (1.575)	2.835** (1.340)	3.601* (1.839)
<i>Herfindal</i>	-0.383 (2.776)	7.612* (3.895)	2.385 (2.815)	10.880*** (3.659)
<i>Herfindal<sup>2</sup></i>	1.232 (3.367)	-8.006* (4.515)	-1.380 (3.342)	-11.914*** (4.095)
<i>TobinQ</i>	0.286 (0.291)	-0.444 (0.426)	0.176 (0.367)	-0.177 (0.528)
<i>M/B</i>	0.240*** (0.076)	0.537*** (0.108)	0.396*** (0.093)	0.733*** (0.125)
<i>Industry FE</i>	Y	Y	Y	Y
<i>Year FE</i>	Y	Y	Y	Y
<i>N</i>	1637	1637	1037	1037
<i>adj. R<sup>2</sup></i>	0.785	0.732	0.845	0.807

Table 5(a) shows the regression results on the long-term relationship between ESG and innovation. Dependent variable is the natural logarithm of total number of firm's patent filings from year  $t+1$  to  $t+3$ , firm's citation from year  $t+1$  to  $t+3$ , firm's patent filings from year  $t+1$  to  $t+5$  and firm's citation from year  $t+1$  to  $t+5$ , respectively. Robust standard errors in parentheses. \*,\*\* and \*\*\* denote significance at 10%,5% and 1% level, respectively.

Table 5(b) ESG and Innovation by Category with Patents in  $t+3$  (long-term effect)

Panel A Environment Pillar						
	(1)	(2)	(3)	(4)	(5)	
<i>EScore</i>	0.839*** (0.162)					
<i>Resource</i>		0.598*** (0.122)				0.137 (0.168)
<i>Emission</i>			0.762*** (0.136)			0.649*** (0.187)
<i>Innovation</i>				0.293** (0.136)		0.013 (0.147)
<i>N</i>	1637	1637	1637	1637	1637	1637
<i>Adj. R<sup>2</sup></i>	0.787	0.786	0.787	0.783	0.787	0.787
Panel B Social Pillar						
	(1)	(2)	(3)	(4)	(5)	(6)
<i>SScore</i>	0.501*** (0.193)					
<i>Workforce</i>		0.532*** (0.137)				0.577*** (0.152)
<i>Human Rights</i>			0.125 (0.113)			0.032 (0.118)
<i>Community</i>				0.242* (0.141)		0.091 (0.146)
<i>Product Responsibility</i>					-0.135 (0.121)	-0.276** (0.125)
<i>N</i>	1637	1637	1637	1637	1637	1637
<i>Adj. R<sup>2</sup></i>	0.783	0.784	0.782	0.782	0.782	0.785
Panel C Governance Pillar						
	(1)	(2)	(3)	(4)	(5)	
<i>GScore</i>	0.205 (0.156)					
<i>Management</i>		0.185* (0.111)				0.171 (0.110)
<i>Shareholder</i>			-0.253** (0.104)			-0.313*** (0.105)
<i>CSR Strategy</i>				0.439*** (0.129)		0.470*** (0.129)
<i>N</i>	1637	1637	1637	1637	1637	1637
<i>Adj. R<sup>2</sup></i>	0.782	0.782	0.783	0.784	0.785	0.785

Table 5(b) shows the regression results on the relationship between ESG and innovation, with natural logarithm of number of patents filed in year  $t+5$  ( $LnPatent_{t+5}$ ) as proxy for innovation. Panel A reports results with firm's score in each category of the environmental pillar as proxy for firm's ESG performances, Panel B with social pillar and Panel C with the governance pillar, respectively. All regression models include the set of firm-specific control variables, industry fixed effects and year fixed effects. Robust standard errors in parentheses. \*, \*\* and \*\*\* denote significance at 10%, 5% and 1% level, respectively.

Table 5(c) ESG and Innovation by Category with Patents in  $t+5$  (long-term effect)

Panel A Environment Pillar						
	(1)	(2)	(3)	(4)	(5)	
<i>EScore</i>	0.770*** (0.168)					
<i>Resource</i>		0.634*** (0.126)			0.420** (0.178)	
<i>Emission</i>			0.653*** (0.140)		0.326* (0.195)	
<i>Innovation</i>				0.225 (0.148)	-0.039 (0.158)	
<i>N</i>	1037	1037	1037	1037	1037	
<i>Adj. R<sup>2</sup></i>	0.844	0.845	0.844	0.841	0.845	
Panel B Social Pillar						
	(1)	(2)	(3)	(4)	(5)	(6)
<i>SScore</i>	0.333 (0.222)					
<i>Workforce</i>		0.441*** (0.164)				0.505*** (0.183)
<i>Human Rights</i>			0.196 (0.120)			0.172 (0.130)
<i>Community</i>				0.024 (0.150)		-0.111 (0.157)
<i>Product Responsibility</i>					-0.145 (0.138)	-0.274* (0.143)
<i>N</i>	1037	1037	1037	1037	1037	1037
<i>Adj. R<sup>2</sup></i>	0.841	0.842	0.841	0.84	0.841	0.842
Panel C Governance Pillar						
	(1)	(2)	(3)	(4)	(5)	
<i>GScore</i>	-0.075 (0.189)					
<i>Management</i>		0.036 (0.133)			0.004 (0.131)	
<i>Shareholder</i>			-0.434*** (0.128)		-0.491*** (0.129)	
<i>CSR Strategy</i>				0.341** (0.134)	0.422*** (0.132)	
<i>N</i>	1037	1037	1037	1037	1037	
<i>Adj. R<sup>2</sup></i>	0.84	0.84	0.843	0.842	0.844	

Table 5(c) shows the regression results on the relationship between ESG and innovation, with natural logarithm of number of patents filed in year  $t+5$  ( $LnPatent_{t+5}$ ) as proxy for innovation. Panel A reports results with firm's score in each category of the environmental pillar as proxy for firm's ESG performances, Panel B with social pillar and Panel C with the governance pillar, respectively. All regression models include the set of firm-specific control variables, industry fixed effects and year fixed effects. Robust standard errors in parentheses. \*,\*\* and \*\*\* denote significance at 10%,5% and 1% level, respectively.

Table 5(d) ESG and Channels of Influence (long-term effect)

	(1) Cost of Capital	(2) Cash Dividends	(3) Cash Holdings	(4) Financial Slack	(5) Free Cash Flow	(6) Innovation Productivity	(7) Sensitivity to Opportunity	(8) Ads
<i>Score</i>	-*,+,-**	+***,+*,+	-,+***,-	-,+**,+	-***,-*,+	-,+***,+***	+***,+*,+	-**,-,-
<i>EScore</i>	-,+,-***	+***,+*,+***	-,+***,-	-,+**,+**	-**,-,+***	+,+***,+***	+***,+***,-	+,+,-*
<i>Resource</i>	+,+,+	+***,+*,+***	-,+***,+	-,+**,+**	-***,-,+***	+,+***,+***	+***,+***,-	-,+,-*
<i>Emission</i>	-,+,-	+***,+*,+***	-,+**,,-	-,+**,+***	-**,-,+***	+,+***,+***	+***,+***,-	+,+,-*
<i>Innovation</i>	-,+,-	+***,+*,+	-**,+***,+	-,+**,+	-***,-*,+	+,+***,+***	+***,+***,-	+,+,-*
<i>SScore</i>	-,+,-***	+***,+*,+	+,+***,-	-,+**,+	-**,-*,+	-*, +***,+***	+***,+**,-	-**,-,-
<i>Workforce</i>	-,+,-	+***,+*,+	-,+***,-	-,+**,+	-***,-*,+	+,+***,+***	+**,+**,-	-***,-,-
<i>Human Rights</i>	+,+,+*	+***,+*,+	+***,+***,+	-,+**,+	-***,-*	-*, +***,+***	+,+***,-***	+,+,-***
<i>Community</i>	+,+,+**	+,+*,+	+,+***,+**	-,+**,+	+,+***,-	-,+***,-	+***,+***,+ **	-,+,-*
<i>Product Responsibility</i>	-,+,-**	-***,+***,-**	-,+***,-**	+,+***,-**	+,+***,-	-,+***,-	+**,+***,-*	-*,+,-**
<i>GScore</i>	-***,+,-**	+**,+***,-	+*,+***,-***	+,+***,-	+,+***,-	-,+***,-	-,+***,+	-**,-,-
<i>Management</i>	-,+,-	+,+***,-	+,+***,-	+,+***,-	+,+***,-	-,+***,-	-,+***,+	-**,-,+
<i>Shareholder</i>	-,+*,+***	+,+***,-***	-***,+***,- ***	-,+***,-***	+,+***,-***	-,+***,-***	-,+***,+*	-,+,-*
<i>CSR Strategy</i>	+**,+*,+	+**,+*,+	-,+***,+	-**,+***,+**	-***,-*,+	-***,-*,+	+**,+***,-***	-,+,-,

Table 5(d) summarize regression results of channels analyses on the relationship between ESG scores, along with its sub-category scores, and firm's innovation output in the long-term ( $t+5$ ). Each cell in the table reports three coefficient estimates (sign and significance): 1) coefficient of the ESG score component when regressed on the channel variable; 2) coefficient of the channel variable when regressed on innovation ( $LnPatent_{t+5}$ ); and 3) coefficient of the ESG score component when regressed on innovation ( $LnPatent_{t+5}$ ) after controlling for the channel variable. All regression models include a set of firm-specific control variables, industry fixed effects and year fixed effects. Robust standard errors in parentheses. \*, \*\* and \*\*\* denote significance at 10%, 5% and 1% level, respectively.

Table 6(a) ESG and innovation (IV-2SLS)

	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	<i>Score</i>	<i>LnPatent</i> <sub><i>t</i>+1</sub>	<i>LnCitation</i> <sub><i>t</i>+1</sub>	<i>Score</i>	<i>LnPatent</i> <sub><i>t</i>+1</sub>	<i>LnCitation</i> <sub><i>t</i>+1</sub>	<i>Score</i>	<i>LnPatent</i> <sub><i>t</i>+1</sub>	<i>LnCitation</i> <sub><i>t</i>+1</sub>
<i>Score Initial</i>	0.624*** (0.019)			0.659*** (0.020)					
<i>Score Industry</i>	0.646*** (0.024)						0.710*** (0.029)		
<i>Score</i>		1.301*** (0.207)	2.060*** (0.225)		1.605*** (0.362)	1.597*** (0.389)		0.816** (0.380)	2.710*** (0.548)
<i>All Controls</i>	Y	Y	Y	Y	Y	Y	Y	Y	Y
<i>Industry FE</i>	Y	Y	Y	Y	Y	Y	Y	Y	Y
<i>Year FE</i>	Y	Y	Y	Y	Y	Y	Y	Y	Y
<i>N</i>	4193	3488	3488	4093	3390	3390	4093	3390	3390
<i>Adj. R</i> <sup>2</sup>	0.735			0.682			0.637		
<i>p-value</i>		0.169	0.439		0.645	0.445		0.576	0.391
<i>LM statistic</i>	16.248			344.905			302.496		
<i>Wald F statistic</i>	1573.543			445.952			294.842		

Table 6(a) shows the regression results on the relationship between ESG and innovation with IV-2SLS. *Score* is the firm's fitted overall ESG score. For the set of instrumental variables, *Score Initial* is the firm's ESG score when it was first included in the dataset. *Score Industry* is the average ESG score within the industry defined by 2-digit SIC code. \*, \*\* and \*\*\* denote significance at 10%, 5% and 1% level, respectively.

Table 6(b) ESG and innovation by Pillar (IV-2SLS)

	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)
	<i>Score</i>	<i>LnPatent<sub>t+1</sub></i>	<i>EScore</i>	<i>LnPatent<sub>t+1</sub></i>	<i>Resource</i>	<i>LnPatent<sub>t+1</sub></i>	<i>Emission</i>	<i>LnPatent<sub>t+1</sub></i>	<i>Innovation</i>	<i>LnPatent<sub>t+1</sub></i>
Panel A Environmental Pillar										
ESG Performance		3.099*** (0.565)		1.951*** (0.438)		1.332*** (0.334)		1.629*** (0.326)		0.514** (0.262)
<i>Score Industry</i>	0.618*** (0.042)		0.627*** (0.043)		0.627*** (0.041)		0.655*** (0.041)		0.833*** (0.040)	
Adj. <i>R</i> <sup>2</sup>	0.629	0.679	0.623	0.699	0.584	0.698	0.608	0.7	0.555	0.699
Panel B Social Pillar										
	<i>SScore</i>	<i>LnPatent<sub>t+1</sub></i>	<i>Workforce</i>	<i>LnPatent<sub>t+1</sub></i>	<i>Human Rights</i>	<i>LnPatent<sub>t+1</sub></i>	<i>Community</i>	<i>LnPatent<sub>t+1</sub></i>	<i>Product Responsibility</i>	<i>LnPatent<sub>t+1</sub></i>
ESG Performance		2.669*** (0.506)		-1.920*** (-0.307)		0.417 (0.263)		0.821*** (0.285)		-0.487** (-0.241)
<i>Score Industry</i>	0.627*** (0.039)		0.742*** (0.035)		0.761*** (0.040)		0.814*** (0.034)		0.555*** (0.068)	
Adj. <i>R</i> <sup>2</sup>	0.581	0.675	0.532	0.682	0.467	0.697	0.544	0.694	0.363	0.692
Panel C Governance Pillar										
	<i>GScore</i>	<i>LnPatent<sub>t+1</sub></i>	<i>Management</i>	<i>LnPatent<sub>t+1</sub></i>	<i>Shareholder</i>	<i>LnPatent<sub>t+1</sub></i>	<i>CSR Strategy</i>	<i>LnPatent<sub>t+1</sub></i>		
ESG Performance		1.091*** (0.282)		0.570*** (0.185)		-0.357* (-0.192)		1.197*** (0.294)		
<i>Score Industry</i>	0.866*** (0.032)		0.905*** (0.028)		1.005*** (0.036)		0.688*** (0.041)			
Adj. <i>R</i> <sup>2</sup>	0.497	0.692	0.43	0.694	0.386	0.693	0.554	0.698		

All controls	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
Industry FE	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
Year FE	Y	Y	Y	Y	Y	Y	Y	Y	Y	Y
<i>N</i>	2543	2543	2543	2543	2543	2543	2543	2543	2543	2543

Table 6(b) shows the regression results on the relationship between ESG and innovation with IV-2SLS. *ESG Performance* is the coefficient estimate for fitted ESG or its sub-category score when regressed on innovation output. *Score<sub>Industry</sub>* is the average ESG score within the industry defined by 2-digit SIC code. All regression models include the set of firm-specific control variables, industry fixed effects and year fixed effects. Robust standard errors in parentheses. \*,\*\* and \*\*\* denote significance at 10%,5% and 1% level, respectively.



Table 7 Channels of Influence with Mediation Analysis

	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)
	Score	EScore	Resource	Emission	Innovation	SScore	Workforce	Human Rights	Community	Product Responsibility	GScore	Management	Shareholder	CSR Strategy
<b>Panel I. Free Cash Flow Channel</b>														
ESG Performance	0.637** (0.258)	0.703*** (0.202)	0.388** (0.165)	0.607*** (0.165)	0.301 (0.206)	0.507** (0.197)	0.588*** (0.137)	0.056 (0.144)	0.155 (0.146)	-0.091 (0.120)	0.216 (0.156)	0.15 (0.106)	-0.215** (0.102)	0.633*** (0.192)
Free Cash Flow	-1.274** (0.517)	-1.014*** (0.383)	-1.016*** (0.383)	-1.016*** (0.384)	-1.048*** (0.383)	-1.561*** (0.479)	-1.613*** (0.448)	-1.058*** (0.386)	-1.542*** (0.502)	-0.961** (0.409)	-0.711 (0.472)	-0.822* (0.442)	-0.816* (0.436)	-0.811** (0.385)
FCF×Score	1.223 (1.199)	2.766** (1.273)	2.319** (1.060)	2.424** (1.078)	0.944 (1.480)	1.605** (0.755)	1.628*** (0.526)	0.917 (0.883)	0.960* (0.575)	-0.267 (0.536)	-0.834 (0.743)	-0.478 (0.493)	-0.545 (0.497)	-0.498 (1.289)
N	2007	2007	2007	2007	2007	2007	2007	2007	2007	2007	2007	2007	2007	2007
Adj. R <sup>2</sup>	0.727	0.732	0.73	0.733	0.726	0.727	0.73	0.725	0.725	0.725	0.725	0.725	0.726	0.728
<b>Panel II. Cash Holdings Channel</b>														
ESG Performance	0.049 (0.359)	0.016 (0.256)	0.028 (0.203)	0.129 (0.208)	-0.31 (0.210)	0.454 (0.318)	0.353 (0.238)	0.408** (0.200)	0.518** (0.224)	-0.173 (0.205)	-0.371 (0.265)	-0.229 (0.185)	-0.396** (0.196)	0.224 (0.229)
Cash Holdings	1.372*** (0.461)	1.191*** (0.283)	1.272*** (0.278)	1.292*** (0.275)	1.135*** (0.266)	2.270*** (0.454)	2.023*** (0.369)	1.639*** (0.274)	2.120*** (0.432)	1.554*** (0.336)	0.885** (0.412)	1.223*** (0.346)	0.736* (0.386)	1.243*** (0.269)
Cash Holding×Score	0.186 (1.069)	1.729* (0.882)	1.054 (0.730)	0.889 (0.737)	2.565*** (0.787)	-1.972** (0.909)	-1.384** (0.650)	-1.154 (0.703)	-1.233** (0.606)	-0.244 (0.574)	1.310* (0.754)	0.463 (0.507)	1.462** (0.587)	1.18 (0.795)
N	1354	1354	1354	1354	1354	1354	1354	1354	1354	1354	1354	1354	1354	1354
Adj. R <sup>2</sup>	0.759	0.76	0.76	0.76	0.761	0.76	0.76	0.76	0.76	0.759	0.759	0.759	0.76	0.761
<b>Panel III. Cash Dividends Channel</b>														
ESG Performance	0.413 (0.255)	1.017*** (0.192)	0.661*** (0.143)	0.915*** (0.154)	0.372* (0.194)	0.203 (0.194)	0.342** (0.134)	-0.027 (0.144)	0.017 (0.140)	-0.310** (0.123)	0.002 (0.165)	0.025 (0.116)	-0.191* (0.107)	0.424*** (0.160)
Cash Dividends	-0.031 (0.029)	0.016 (0.019)	0.02 (0.019)	0.024 (0.019)	0.019 (0.016)	-0.057* (0.030)	-0.038 (0.026)	0.014 (0.018)	-0.056 (0.035)	-0.007 (0.024)	-0.012 (0.028)	0.004 (0.024)	0.035 (0.025)	0.003 (0.018)
Dividends×Score	0.113** (0.054)	-0.003 (0.042)	-0.003 (0.034)	-0.017 (0.035)	0.034 (0.043)	0.155*** (0.049)	0.115*** (0.041)	0.059* (0.034)	0.131*** (0.047)	0.089** (0.039)	0.082* (0.046)	0.051 (0.035)	0.005 (0.037)	0.054 (0.037)
N	2527	2527	2527	2527	2527	2527	2527	2527	2527	2527	2527	2527	2527	2527
Adj. R <sup>2</sup>	0.700	0.705	0.703	0.706	0.700	0.701	0.702	0.699	0.700	0.699	0.699	0.698	0.699	0.702

Table 7 Channels of Influence with Mediation Analysis (continued)

	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)
	Score	EScore	Resource	Emission	Innovation	SScore	Workforce	Human Rights	Community	Product Responsibility	GScore	Management	Shareholder	CSR Strategy
<b>Panel IV. Financial Slack Channel</b>														
ESG Performance	0.357 (0.282)	0.525** (0.211)	0.232 (0.166)	0.521*** (0.174)	0.134 (0.206)	0.519** (0.244)	0.553*** (0.179)	0.137 (0.174)	0.340* (0.176)	-0.179 (0.164)	-0.214 (0.206)	-0.148 (0.143)	-0.265* (0.139)	0.28 (0.207)
Financial Slack	0.03 (0.025)	0.040*** (0.013)	0.040*** (0.013)	0.042*** (0.013)	0.049*** (0.013)	0.074*** (0.023)	0.065*** (0.018)	0.057*** (0.013)	0.096*** (0.023)	0.061*** (0.017)	0.007 (0.023)	0.022 (0.019)	0.033 (0.021)	0.053*** (0.012)
Financial Slack ×Score	0.089 (0.077)	0.155** (0.074)	0.145** (0.058)	0.119* (0.061)	0.096 (0.074)	-0.054 (0.057)	-0.027 (0.040)	-0.005 (0.058)	-0.080** (0.039)	-0.012 (0.037)	0.132** (0.053)	0.081** (0.036)	0.051 (0.035)	0.111 (0.080)
N	2456	2456	2456	2456	2456	2456	2456	2456	2456	2456	2456	2456	2456	2456
Adj. R <sup>2</sup>	0.712	0.717	0.715	0.718	0.712	0.711	0.712	0.71	0.711	0.711	0.711	0.711	0.711	0.714
<b>Panel V. Advertisement Channel</b>														
ESG Performance	-0.269 (0.304)	0.576*** (0.204)	0.14 (0.150)	0.405** (0.164)	0.726*** (0.189)	-0.271 (0.255)	-0.121 (0.200)	-0.117 (0.165)	0.16 (0.200)	-0.481*** (0.151)	-0.377* (0.225)	-0.177 (0.162)	-0.251* (0.148)	0.023 (0.158)
Ads	-3.501*** (1.345)	-1.741 (1.069)	-1.986* (1.080)	-1.776* (1.057)	-1.643 (1.080)	-3.200** (1.385)	-3.032** (1.330)	-2.036* (1.081)	-1.854 (1.732)	-3.552*** (1.233)	-5.755*** (1.635)	-4.752*** (1.342)	-2.669* (1.511)	-1.721 (1.068)
Ads×Score	5.777* (3.471)	-1.649 (2.443)	0.454 (2.209)	-1.551 (1.874)	-3.627 (2.980)	3.904 (3.250)	3.917 (3.210)	0.604 (2.154)	-0.167 (2.823)	5.312* (3.086)	12.346*** (4.056)	8.833*** (2.652)	1.605 (2.464)	-3.036 (2.049)
N	1049	1049	1049	1049	1049	1049	1049	1049	1049	1049	1049	1049	1049	1049
Adj. R <sup>2</sup>	0.776	0.777	0.775	0.776	0.778	0.775	0.775	0.775	0.775	0.777	0.778	0.778	0.776	0.775
<b>Panel VI. R&amp;D Sensitivity to Opportunity Set Channel</b>														
ESG Performance	-0.053*** (0.018)	-0.030** (0.012)	-0.016* (0.009)	-0.038*** (0.011)	-0.018 (0.011)	-0.030* (0.017)	-0.006 (0.015)	-0.023** (0.011)	-0.045*** (0.014)	-0.005 (0.012)	-0.017 (0.017)	-0.014 (0.013)	0.007 (0.011)	-0.013 (0.009)
Sensitivity to Opportunity	-0.011 (0.030)	0.054*** (0.019)	0.061*** (0.019)	0.048*** (0.018)	0.067*** (0.018)	-0.031 (0.030)	0.01 (0.027)	0.068*** (0.018)	-0.055 (0.034)	0.063*** (0.022)	0.069** (0.034)	0.065** (0.031)	0.101*** (0.024)	0.068*** (0.018)
Sensitivity to Opportunity × Score	0.255*** (0.062)	0.172*** (0.037)	0.104*** (0.031)	0.202*** (0.035)	0.086** (0.043)	0.258*** (0.062)	0.143*** (0.051)	0.089** (0.041)	0.224*** (0.051)	0.037 (0.046)	0.02 (0.063)	0.025 (0.048)	-0.057 (0.040)	0.077** (0.031)
N	2087	2087	2087	2087	2087	2087	2087	2087	2087	2087	2087	2087	2087	2087
Adj. R <sup>2</sup>	0.666	0.665	0.664	0.669	0.662	0.671	0.669	0.662	0.671	0.661	0.661	0.661	0.662	0.662

Table 7 Channels of Influence with Mediation Analysis (continued)

	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)
	Score	EScore	Resource	Emission	Innovation	SScore	Workforce	Human Rights	Community	Product Responsibility	GScore	Management	Shareholder	CSR Strategy
<b>Panel VII. Cost of Capital Channel</b>														
ESG Performance	0.801** (0.332)	0.809*** (0.224)	0.460** (0.180)	0.720*** (0.191)	0.570*** (0.179)	0.789*** (0.304)	0.621*** (0.228)	0.443** (0.198)	0.700*** (0.224)	0.082 (0.192)	0.194 (0.250)	-0.043 (0.180)	0.101 (0.171)	0.878*** (0.187)
Cost of Capital	0.433** (0.183)	0.155 (0.104)	0.074 (0.101)	0.104 (0.099)	0.118 (0.097)	0.528*** (0.185)	0.379** (0.150)	0.043 (0.095)	0.394** (0.194)	0.141 (0.140)	0.059 (0.181)	-0.059 (0.155)	-0.03 (0.155)	0.049 (0.092)
Cost of Capital ×Score	-1.372*** (0.443)	-1.105*** (0.308)	-0.655** (0.259)	-0.861*** (0.269)	-1.027*** (0.272)	-1.478*** (0.401)	-1.147*** (0.308)	-0.687** (0.296)	-0.803*** (0.302)	-0.579** (0.282)	-0.301 (0.369)	-0.044 (0.272)	-0.088 (0.260)	-0.828*** (0.283)
N	1412	1412	1412	1412	1412	1412	1412	1412	1412	1412	1412	1412	1412	1412
Adj. R <sup>2</sup>	0.753	0.754	0.753	0.754	0.754	0.754	0.754	0.752	0.753	0.752	0.751	0.751	0.751	0.755
<b>Panel VIII. Employee Innovation Productivity Channel</b>														
ESG Performance	-0.343** (0.142)	-0.119 (0.103)	-0.160* (0.082)	-0.046 (0.085)	-0.304*** (0.090)	-0.229* (0.119)	-0.05 (0.088)	-0.251*** (0.082)	-0.390*** (0.092)	-0.184** (0.079)	-0.344*** (0.099)	-0.235*** (0.069)	-0.116* (0.068)	-0.071 (0.088)
Innovation Productivity	0.584*** (0.031)	0.817*** (0.021)	0.841*** (0.021)	0.843*** (0.021)	0.853*** (0.022)	0.620*** (0.030)	0.754*** (0.027)	0.889*** (0.021)	0.629*** (0.032)	0.817*** (0.026)	0.703*** (0.031)	0.791*** (0.028)	0.854*** (0.029)	0.884*** (0.021)
Innovation Productivity×Score	1.155*** (0.077)	0.880*** (0.053)	0.704*** (0.044)	0.656*** (0.046)	0.634*** (0.055)	0.881*** (0.066)	0.465*** (0.053)	0.563*** (0.061)	0.594*** (0.051)	0.398*** (0.053)	0.613*** (0.065)	0.336*** (0.051)	0.184*** (0.044)	0.626*** (0.051)
N	2530	2530	2530	2530	2530	2530	2530	2530	2530	2530	2530	2530	2530	2530
Adj. R <sup>2</sup>	0.905	0.909	0.905	0.906	0.897	0.9	0.894	0.896	0.895	0.892	0.893	0.89	0.887	0.901

Table 7 reports results of channels of influence from firm's ESG performances via mediation analysis. In each panel, we report estimation results of one plausible channel of influence, over each theme of ESG performance, respectively. For each column, *ESG Performance* is proxied by firms overall ESG score or one of its subcategories. The dependent variable of all regressions is the natural logarithm of number of patent filings in year  $t+1$ . All regression models include a set of firm-specific control variables, industry fixed effects and year fixed effects. Robust standard errors in parentheses. \*, \*\* and \*\*\* denote significance at 10%, 5% and 1% level, respectively.

Table 8 ESG and innovation (alternative measures of ESG)

Panel A				
	(1)	(2)	(3)	(4)
	$LnPatent_{t+1}$	$LnPatent_{t+1}$	$LnPatent_{t+1}$	$LnPatent_{t+1}$
<i>Score<sub>PCA</sub></i>		0.116*** (0.023)		0.075*** (0.029)
<i>All controls</i>	Y	Y	Y	Y
<i>Industry FE</i>	Y	Y	Y	Y
<i>Year FE</i>	Y	Y	Y	Y
<i>N</i>	2543	2543	2543	2543
<i>adj. R<sup>2</sup></i>	0.699	0.702	0.670	0.671
Panel B				
	(1)	(2)	(3)	(4)
	$LnPatent_{t+1}$	$LnPatent_{t+1}$	$LnPatent_{t+1}$	$LnPatent_{t+1}$
<i>EScore<sub>PCA</sub></i>	0.184*** (0.024)			0.162*** (0.028)
<i>SScore<sub>PCA</sub></i>		0.088*** (0.022)		-0.024 (0.024)
<i>GScore<sub>PCA</sub></i>			0.159*** (0.023)	0.102*** (0.024)
<i>All controls</i>	Y	Y	Y	Y
<i>Industry FE</i>	Y	Y	Y	Y
<i>Year FE</i>	Y	Y	Y	Y
<i>N</i>	3488	3488	3488	3488
<i>R<sup>2</sup></i>	0.671	0.665	0.668	0.673
<i>adj. R<sup>2</sup></i>	0.649	0.642	0.645	0.650
Panel C				
	(1)	(2)	(3)	(4)
	$LnCitation_{t+1}$	$LnCitation_{t+1}$	$LnCitation_{t+1}$	$LnCitation_{t+1}$
<i>EScore<sub>PCA</sub></i>	0.137*** (0.029)			0.112*** (0.034)
<i>SScore<sub>PCA</sub></i>		0.043 (0.026)		-0.066** (0.029)
<i>GScore<sub>PCA</sub></i>			0.201*** (0.029)	0.180*** (0.030)
<i>All controls</i>	Y	Y	Y	Y
<i>Industry FE</i>	Y	Y	Y	Y
<i>Year FE</i>	Y	Y	Y	Y
<i>N</i>	3488	3488	3488	3488
<i>R<sup>2</sup></i>	0.606	0.602	0.609	0.611
<i>adj. R<sup>2</sup></i>	0.578	0.575	0.582	0.584

Table 8 shows the regression results on the relationship between alternative measures of ESG and innovation. In Panel A, we calculate overall ESG score as the principal component (*Score<sub>PCA</sub>*) instead of the weighted average of each pillar. Panel B and C reports results for each pillar of ESG, proxied by firm's PCA-calculated score in each pillar. Robust standard errors in parentheses. \*, \*\* and \*\*\* denote significance at 10%, 5% and 1% level, respectively.

Table 9 ESG and innovation (alternative measures of innovation)

Panel A					
	(1)	(2)	(3)	(4)	(5)
	<i>LnPatent</i>	<i>LnPatent</i>	<i>LnPatent</i>	<i>LnPatent</i>	<i>LnPatent</i>
	<i>Iss<sub>t+1</sub></i>	<i>Iss<sub>t+1</sub></i>	<i>Iss<sub>t+1</sub></i>	<i>Iss<sub>t+1</sub></i>	<i>Iss<sub>t+1</sub></i>
<i>Score</i>	1.288*** (0.186)				
<i>EScore</i>		1.361*** (0.139)			1.180*** (0.155)
<i>SScore</i>			1.146*** (0.157)		0.406** (0.173)
<i>GScore</i>				0.258** (0.118)	-0.039 (0.118)
<i>All controls</i>	Y	Y	Y	Y	Y
<i>Industry FE</i>	Y	Y	Y	Y	Y
<i>Year FE</i>	Y	Y	Y	Y	Y
<i>N</i>	3488	3488	3488	3488	3488
<i>R<sup>2</sup></i>	0.682	0.689	0.682	0.676	0.689
<i>adj. R<sup>2</sup></i>	0.660	0.667	0.661	0.654	0.668
Panel B					
	(1)	(2)	(3)	(4)	(5)
	<i>LnCitation</i>	<i>LnCitation</i>	<i>LnCitation</i>	<i>LnCitation</i>	<i>LnCitation</i>
	<i>Iss<sub>t+1</sub></i>	<i>Iss<sub>t+1</sub></i>	<i>Iss<sub>t+1</sub></i>	<i>Iss<sub>t+1</sub></i>	<i>Iss<sub>t+1</sub></i>
<i>Score</i>	1.583*** (0.243)				
<i>EScore</i>		1.319*** (0.182)			1.266*** (0.203)
<i>SScore</i>			0.773*** (0.205)		-0.201 (0.224)
<i>GScore</i>				0.882*** (0.152)	0.669*** (0.153)
<i>All controls</i>	Y	Y	Y	Y	Y
<i>Industry FE</i>	Y	Y	Y	Y	Y
<i>Year FE</i>	Y	Y	Y	Y	Y
<i>N</i>	3488	3488	3488	3488	3488
<i>R<sup>2</sup></i>	0.638	0.640	0.634	0.636	0.642
<i>adj. R<sup>2</sup></i>	0.613	0.615	0.608	0.610	0.617

Table 9 shows the regression results on the relationship between ESG and alternative measures of innovation. In Panel A, we use the natural logarithm of number of patents issued in year  $t+1$  as proxy for firm's level of innovation activities. In Panel B, we use the natural logarithm of number of citations for issued patents in year  $t+1$  as proxy for firm's level of innovation activities. Robust standard errors in parentheses. \*,\*\* and \*\*\* denote significance at 10%,5% and 1% level, respectively.

Table 10 ESG and Innovation by Industry

	(1) Consumer Goods	(2) Manufa- cture	(3) Telecom	(4) Energy & Utilities	(5) Retail	(6) Health	(7) Financials
<b>Panel A Environmental Pillar</b>							
	$LnPatent_{t+1}$	$LnPatent_{t+1}$	$LnPatent_{t+1}$	$LnPatent_{t+1}$	$LnPatent_{t+1}$	$LnPatent_{t+1}$	$LnPatent_{t+1}$
<i>Score</i>	1.133 (1.263)	2.011*** (0.625)	-2.819* (1.511)	0.368 (0.623)	0.744* (0.437)	(0.125) (0.429)	1.080* (0.615)
<i>EScore</i>	0.629 (1.219)	1.028* (0.523)	-0.976 (0.867)	1.451*** (0.470)	1.119*** (0.285)	0.610 (0.413)	1.169*** (0.429)
<i>Resource</i>	0.948 (0.658)	0.557 (0.424)	-0.535 (0.655)	1.278*** (0.387)	0.689*** (0.215)	0.096 (0.243)	0.855** (0.352)
<i>Emission</i>	0.963 (0.629)	0.465 (0.484)	-1.789** (0.790)	0.062 (0.445)	1.111*** (0.239)	0.915*** (0.296)	0.696** (0.352)
<i>Innovation</i>	-0.542 (0.465)	0.595** (0.295)	0.455 (0.815)	1.097*** (0.342)	0.527* (0.281)	-1.851*** (0.562)	1.214** (0.472)
N	98	295	98	187	550	531	182
Avg. $R^2$	0.645	0.800	0.733	0.527	0.723	0.667	0.562
<b>Panel B Social Pillar</b>							
<i>SScore</i>	0.775 (1.008)	2.579*** (0.438)	-1.639 (1.766)	-0.354 (0.668)	0.006 (0.381)	-0.251 (0.245)	1.913*** (0.567)
<i>Workforce</i>	0.276 (0.710)	2.330*** (0.364)	1.282 (1.258)	0.682 (0.509)	0.295 (0.275)	-0.047 (0.152)	1.402*** (0.421)
<i>Human Rights</i>	0.514 (0.604)	-0.499 (0.371)	0.255 (0.531)	-0.438 (0.378)	0.228 (0.257)	-0.454* (0.246)	0.014 (0.360)
<i>Community</i>	-0.372 (0.931)	1.096*** (0.367)	-4.663*** (1.116)	1.042* (0.540)	0.163 (0.267)	-0.066 (0.181)	0.944** (0.391)
<i>Product Responsibility</i>	0.531 (0.492)	1.401*** (0.249)	-1.690 (1.525)	-1.738*** (0.362)	-0.789*** (0.250)	-0.090 (0.166)	1.075* (0.568)
N	98	295	98	187	550	531	182
Avg. $R^2$	0.633	0.812	0.752	0.511	0.717	0.663	0.563

Table 10 ESG and Innovation by Industry (continued)

	(1)	(2)	(3)	(4)	(5)	(6)	(7)
	Consumer Goods	Manuf- acture	Telecom	Energy & Utilities	Retail	Health	Financials
<b>Panel C Governance Pillar</b>							
<i>GScore</i>	0.515 (0.780)	0.311 (0.481)	-1.111 (0.908)	-0.777 (0.480)	0.592* (0.312)	0.014 (0.253)	-0.284 (0.519)
<i>Management</i>	0.333 (0.458)	0.299 (0.330)	-0.874 (0.603)	-0.795** (0.340)	0.327 (0.220)	0.042 (0.168)	0.018 (0.382)
<i>Shareholder</i>	0.353 (0.616)	-0.377 (0.277)	0.053 (0.710)	-0.069 (0.432)	0.116 (0.209)	-0.069 (0.150)	-0.915*** (0.326)
<i>CSR Strategy</i>	-0.123 (0.521)	1.176** (0.400)	-0.851 (0.837)	0.844* (0.437)	0.518** (0.223)	-0.007 (0.279)	1.044*** (0.371)
N	98	295	98	187	550	531	182
Avg. $R^2$	0.633	0.801	0.730	0.516	0.718	0.662	0.564

Table 10 reports the relationship between ESG and innovation by industry. with natural logarithm of number of citations for patents filed in year t+1 ( $\text{LnPatent}_{t+1}$ ) as proxy for innovation. Panel A reports results with firm's score in each category of the environmental pillar as proxy for firm's ESG performances, Panel B with social pillar and Panel C with the governance pillar, respectively. All regression models include the set of firm-specific control variables, industry fixed effects and year fixed effects. Robust standard errors in parentheses. \*,\*\* and \*\*\* denote significance at 10%,5% and 1% level, respectively.